



UNIPETROL GROUP



Integrated downstream player with petrochemical focus

Wojciech Ostrowski

Vice-Chairman of the Board of Directors and CFO

15 April 2010



AGENDA

- **Intro and main financial highlights**

Unipetrol in the light of macro development

The 2010 targets

Supporting slides

UNIPETROL AS A PART OF PKN ORLEN GROUP

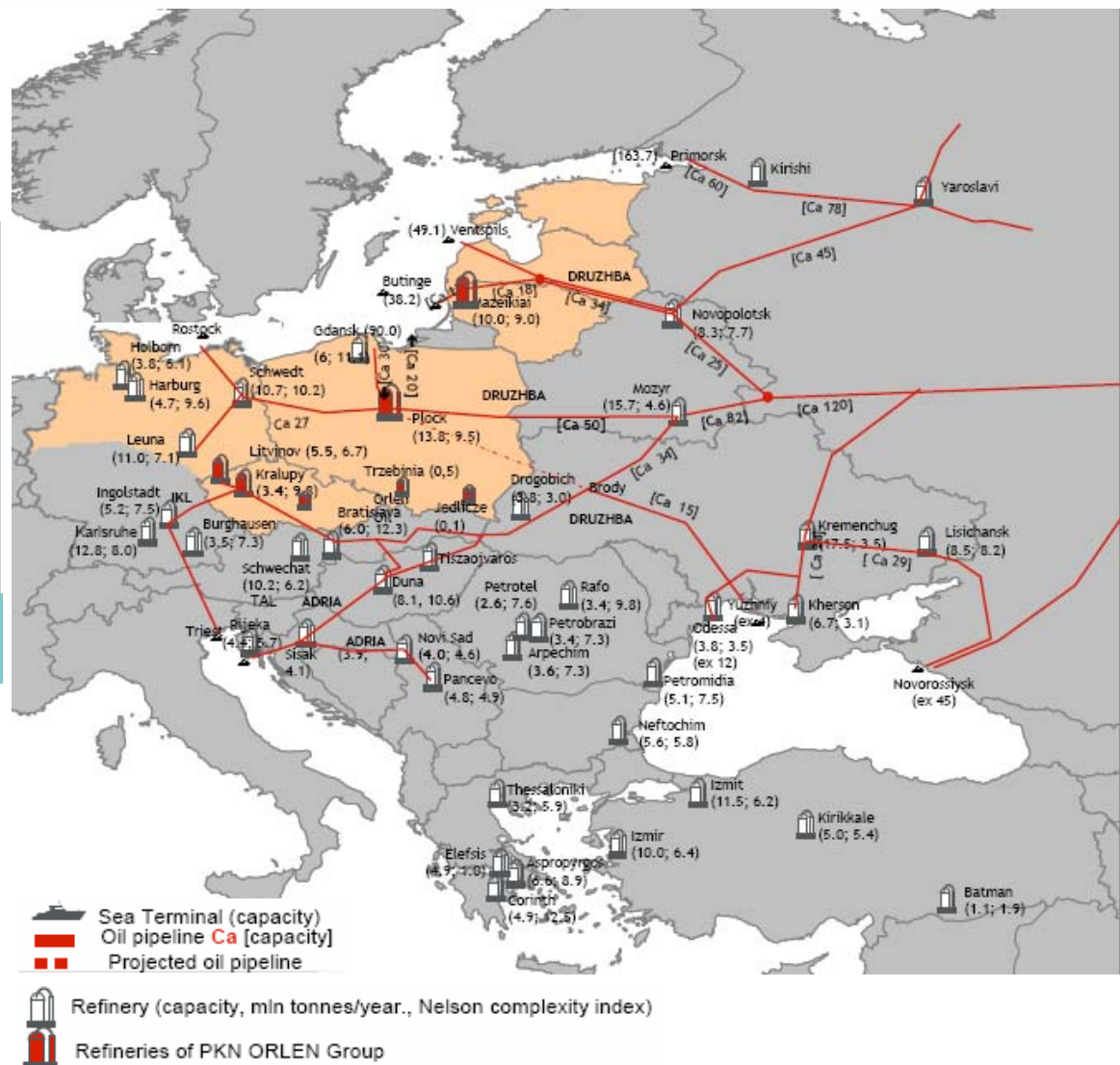
Basic Data

Unipetrol Group

- **3 refineries** with a total annual capacity of ca 5.5 mil. tonnes and **integrated petrochemical plant**
- More than **335 filling stations**
- About **4,000 employees**
- Part of the **PKN Orlen Group** since 2005

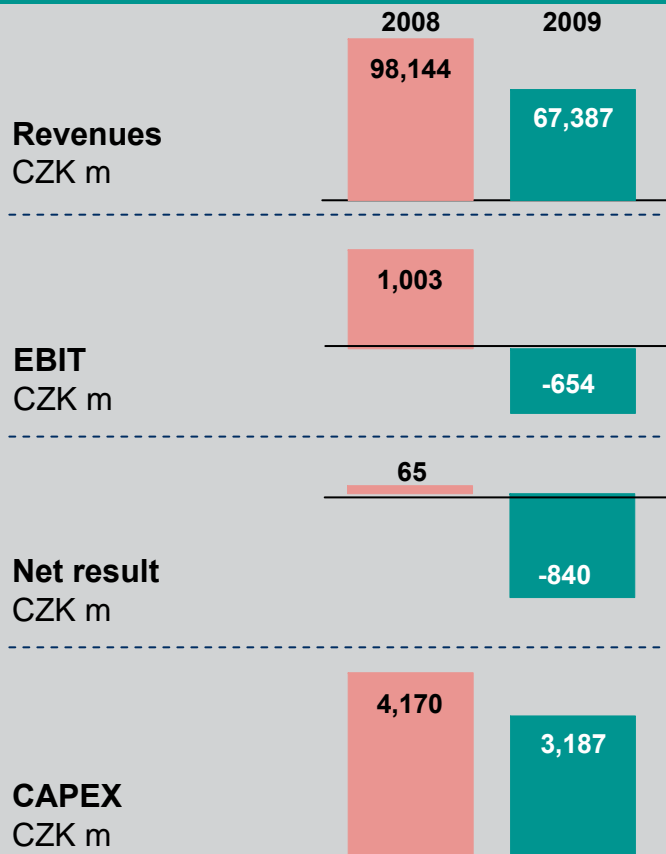
PKN Orlen Group

- **7 refineries** in Poland, the Czech Republic and Lithuania with a total annual processing capacity of ca 30 mil. tonnes
- **2,700 filling stations** in Poland, the Czech Republic, Germany and Lithuania
- More than **20,000 employees**

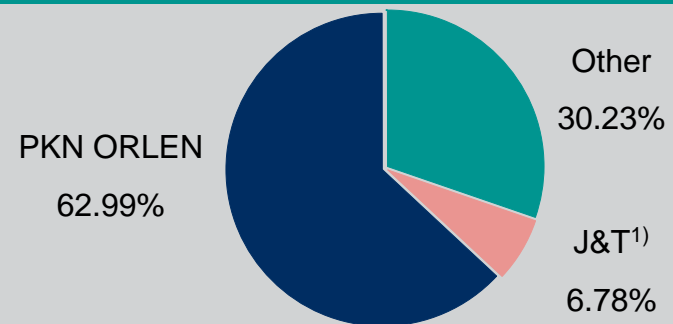


QUICK OVERVIEW OF UNIPETROL GROUP

Key Financial Data



Ownership Structure of UNIPETROL, a.s.



Main subsidiaries



Unipetrol RPA - 100%



Ceska Rafinerska - 51%

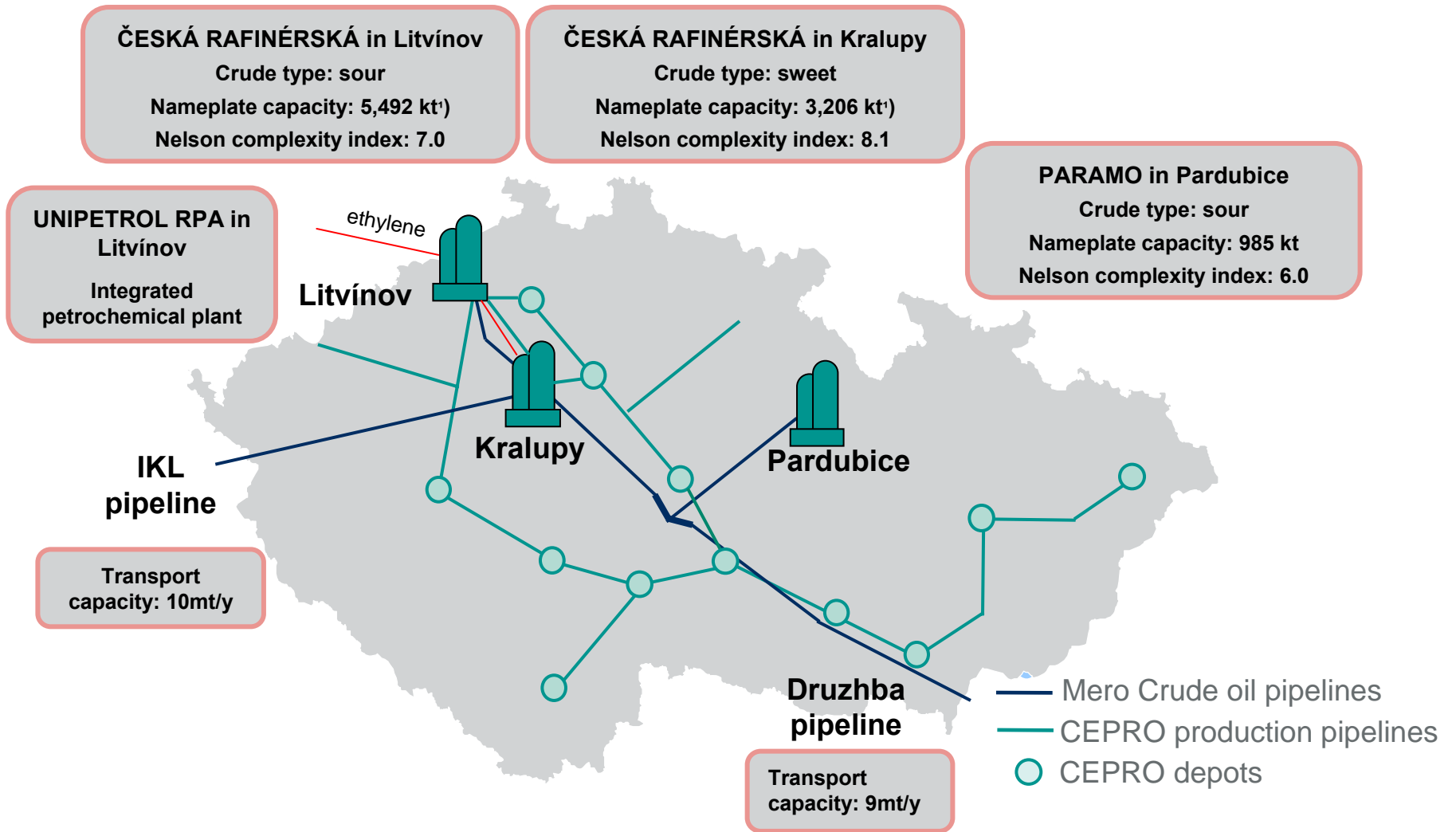


Benzina - 100%



Paramo - 100%

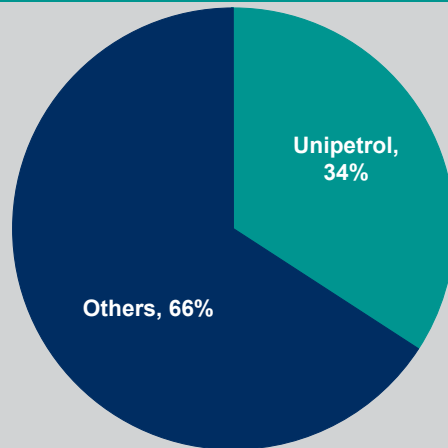
DIVERSIFIED CRUDE OIL SUPPLY ROUTES



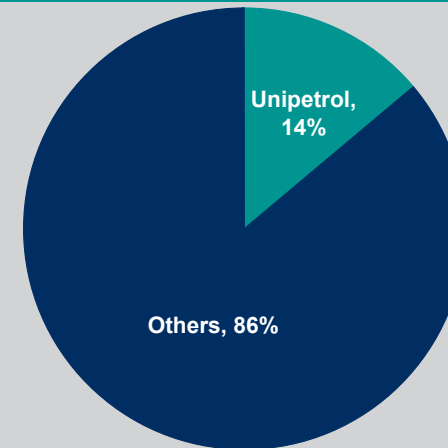
1) 100% of capacity of ČESKÁ RAFINÉRSKÁ

IMPORTANT PLAYER FROM REGIONAL AS WELL AS EUROPEAN PERSPECTIVE

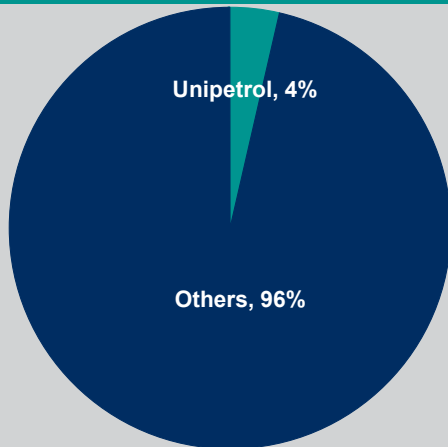
Refining – market share in the Czech Republic



Retail – market share in the Czech Republic



Petrochemical – market share in Europe



- **Refining:** In addition to Czech market, Unipetrol has ca 15% market share in Slovakia
- **Retail:** steadily growing market share from below 10% in 2005
- **Petrochemical:** currently higher market share in HDPE market ca 5% than PP market ca 2%

AGENDA

Intro and main financial highlights

- **Unipetrol in the light of macro development**

The 2010 targets

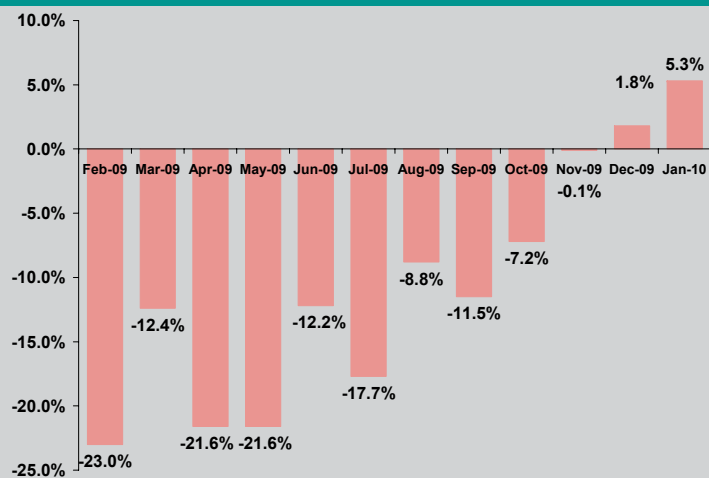
Supporting slides

MACROECONOMIC INDICATORS SUGGESTS IMPROVING ENVIRONMENT

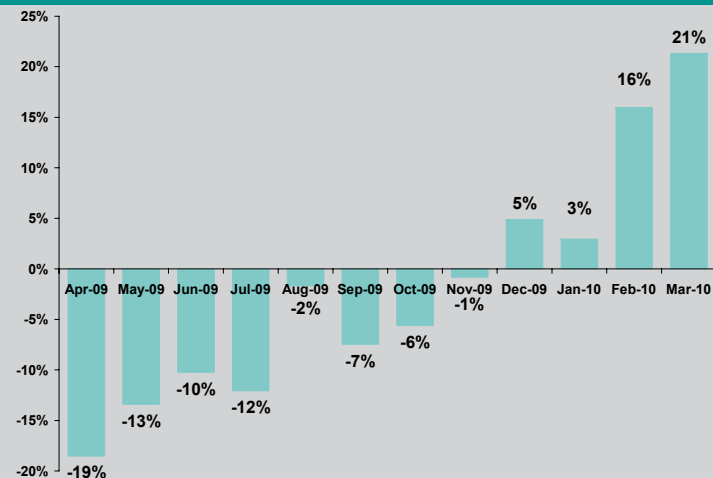
- Czech Republic's GDP growth is expected to show slightly positive development in 2010
- Declines in industrial activity reversed and highway tolls also shows constant improvement in the trend

	2008	2009 (estimate)	2010 (forecast)
GDP growth	2.5%	-4.0%	1.3%
Inflation rate (average)	6.3%	1.0%	2.0%
Unemployment rate	5.4%	9.2%	10.1%
Government deficit (bn CZK)	-77	-240	-196
% of GDP	-2.1%	-5.9%	-5.3%
CZK/EUR (end of period)	24.9	26.4	25.8

Czech industrial production (y/y)



Collected Czech highway tolls¹⁾ (y/y)



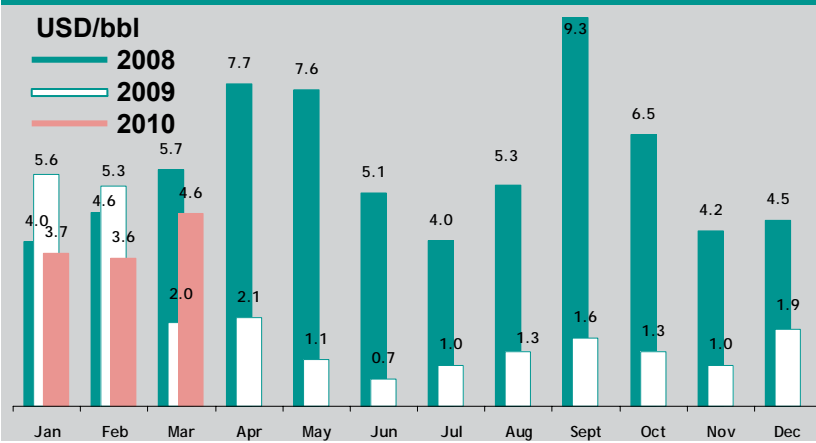
8

1) As of 1 February 2010, all vehicles above 3.5 t included, previously only vehicles above 12 t

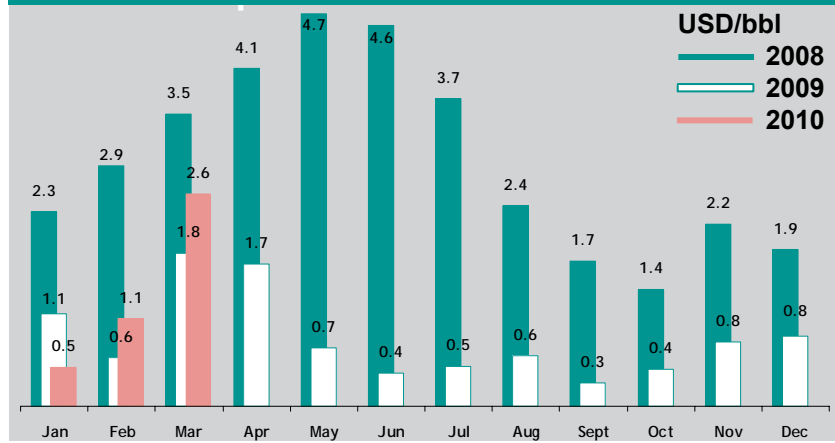
Source: MF CR, Czech Statistical Office, CTK

REFINING MARGIN AS WELL AS BRENT-URAL DIFFERENTIAL IMPROVING

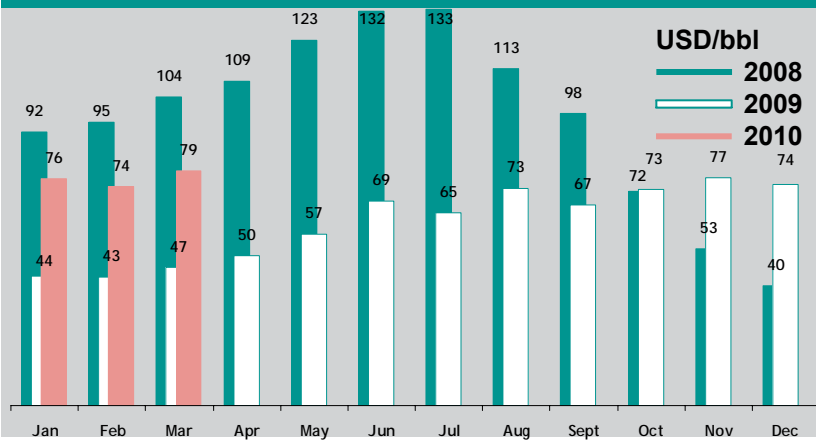
Unipetrol model refining margin ¹⁾



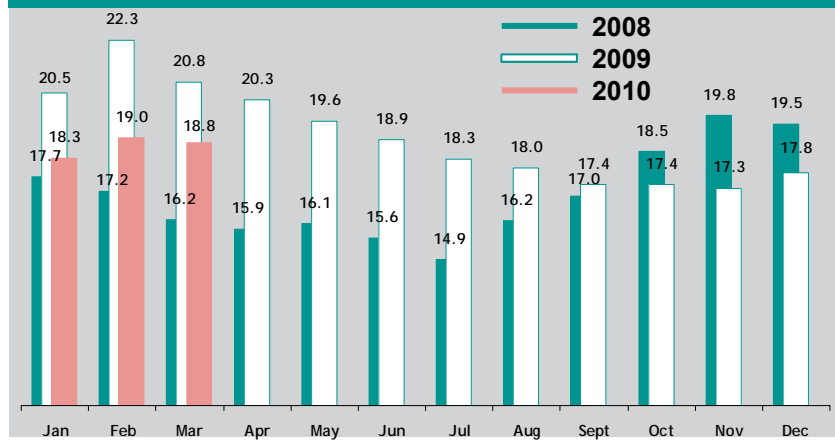
Brent-Ural price differential ²⁾



Brent crude price (feedstock)



CZK/USD

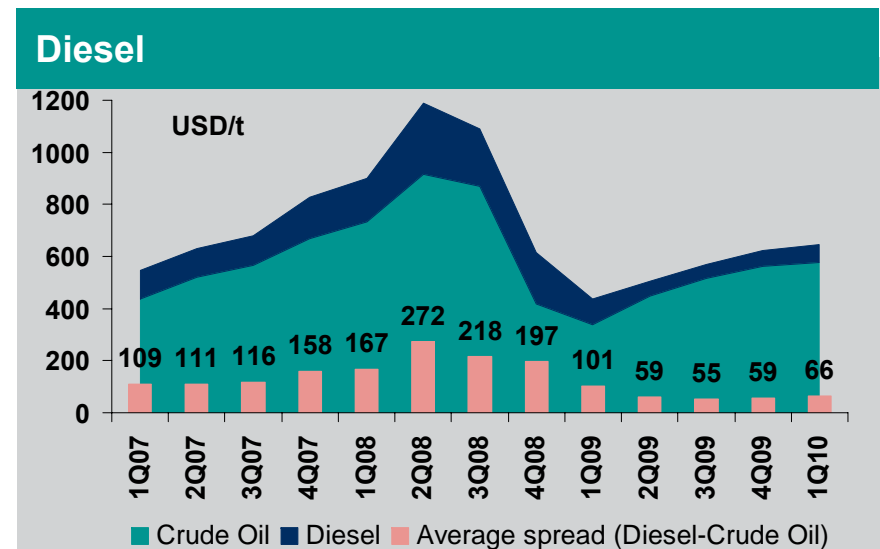
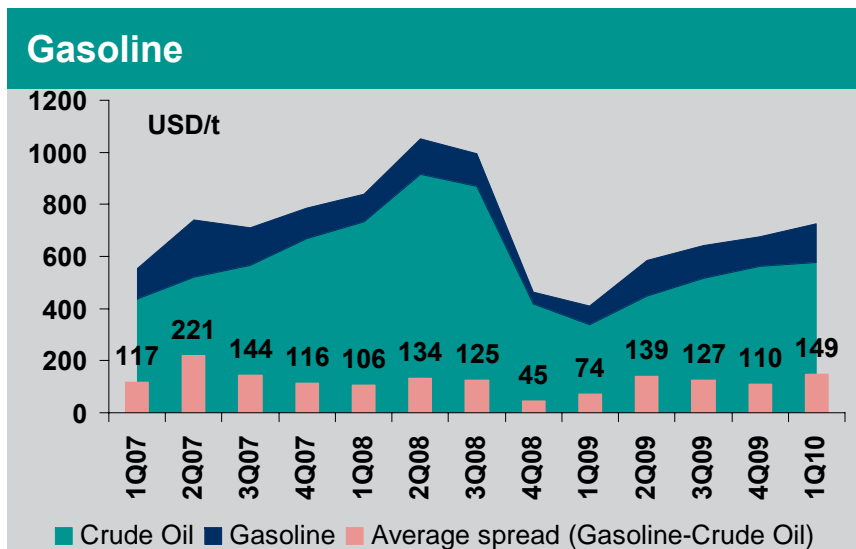


9

- 1) Unipetrol model refining margin = revenues from products sold (97% Products = Gasoline 17%, Petchem feedstock 20%, JET 2%, Diesel 40%, Sulphur Fuel Oils 9%, LPG 3%, Sulphur 1%, Other feedstock 5%) minus costs (100% input = Brent Dated); product prices according to quotations.
- 2) Spread fwd Brent Dtd v Ural Rdam = Med Strip - Ural Rdam (Ural CIF Rotterdam)

Source: REUTERS, FERTWEEK, CNB

DIESEL UNDER PRESSURE LATELY BUT EXPECTED TO RECOVER



PRODUCT MIX CONTINUES TO BE BIASED TOWARDS MIDDLE DISTILLATES...

	2005	2006	2007	2008	2009
Crude oil throughput (kt)	4,152	4,281	4,137	4,533	4,110
Utilisation ratio (%)	75	77	75	82	75
Light distillates ¹⁾ yield (%)	30	32	31	31	31
Middle distillates ²⁾ yield (%)	38	40	43	44	44
Heavy distillates ³⁾ yield (%)	14	11	10	10	10
Refinery products sales ⁴⁾ (kt)	3,025	2,818	3,123	3,324	2,915
Petrochemical products sales ⁴⁾ (kt)	1,560	1,480	1,660	1,830	1,824
Retail sales ⁴⁾ (kt)	368	443	498	501	494

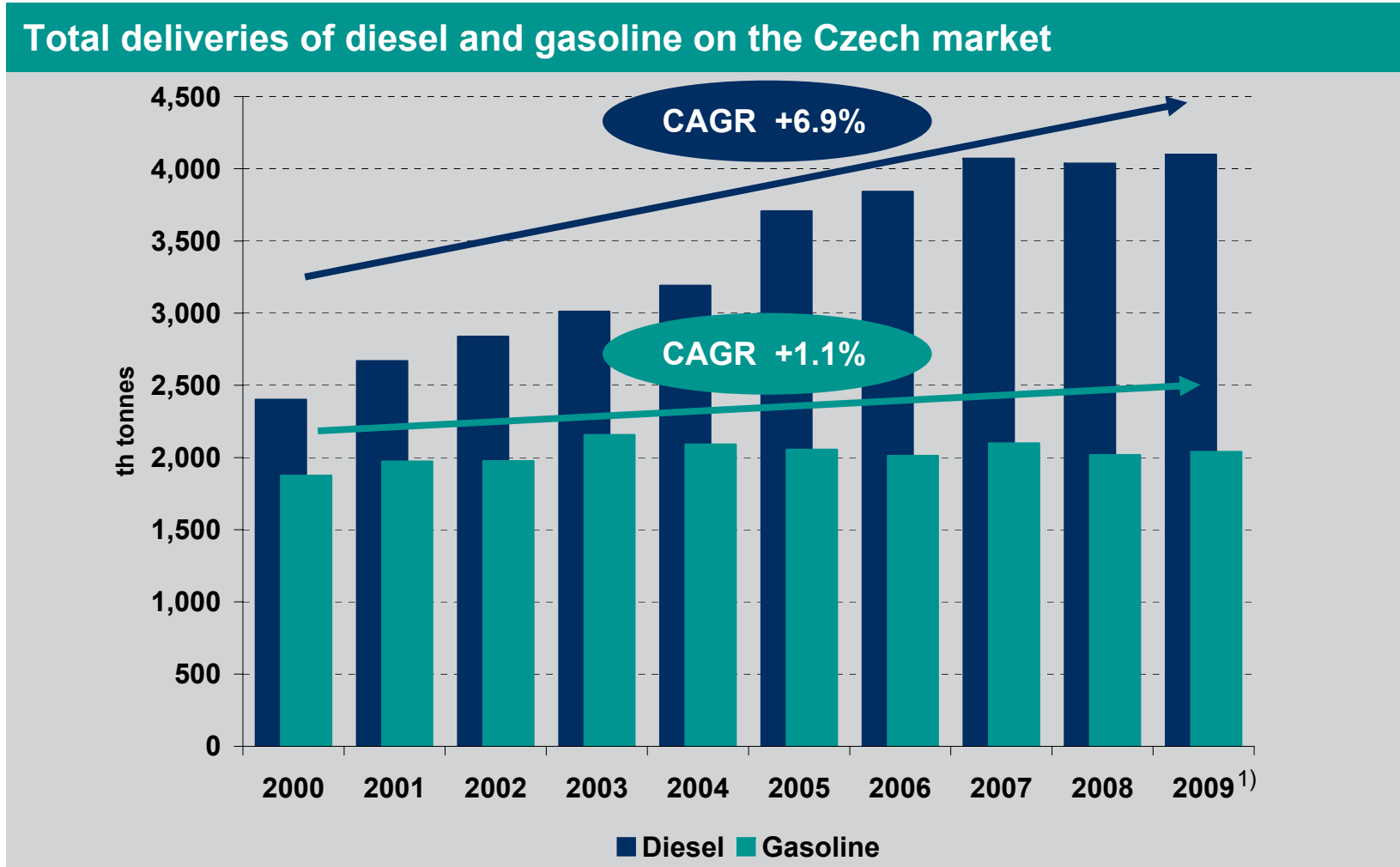
- Cyclical decrease in utilisation ratio due to ca 4-year regular maintenance shutdown cycle in Kralupy and Litvinov refinery

11

- 1) LPG, gasoline, naphtha
- 2) JET, diesel
- 3) Fuel oils, bitumen
- 4) Sales outside Unipetrol Group

All data refers to Unipetrol RPA, i.e., 51.22% of Ceska Rafinerska and 100% of Paramo

...AS DIESELATION TREND IS CLEARLY VISIBLE AND EXPECTED TO CONTINUE

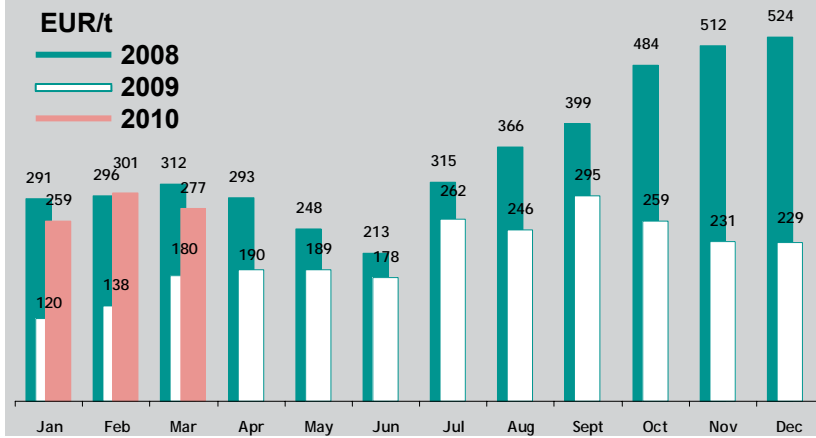


1) 2009 figures to be officially revised by approx. June 2010 due to discrepancies

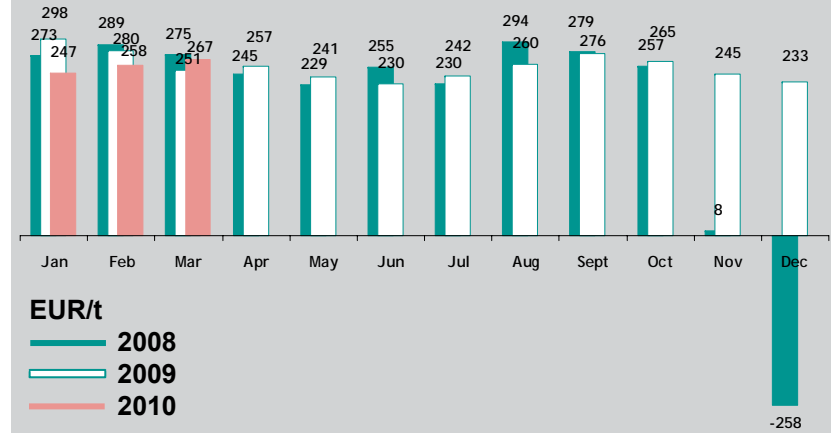
Source: CAPPO, Czech Statistical Office

COMBINED PETCHEM MARGIN ENJOYS SLIGHTLY UPWARD TREND

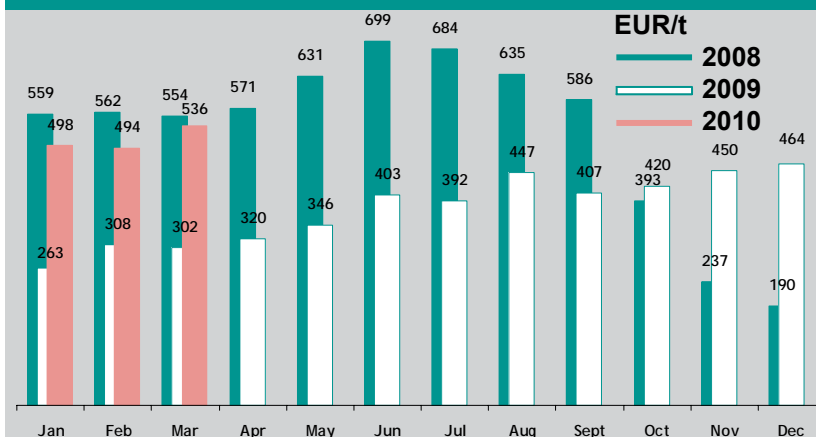
Unipetrol model olefin margin 1)



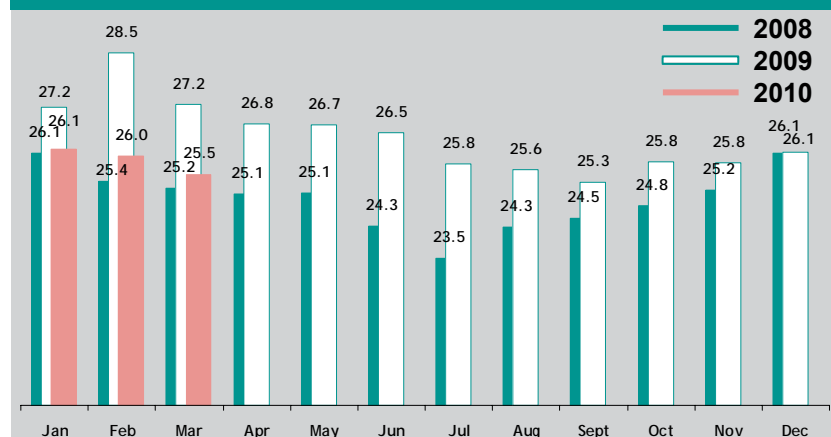
Unipetrol model polyolefin margin 2)



Naphtha price (feedstock)



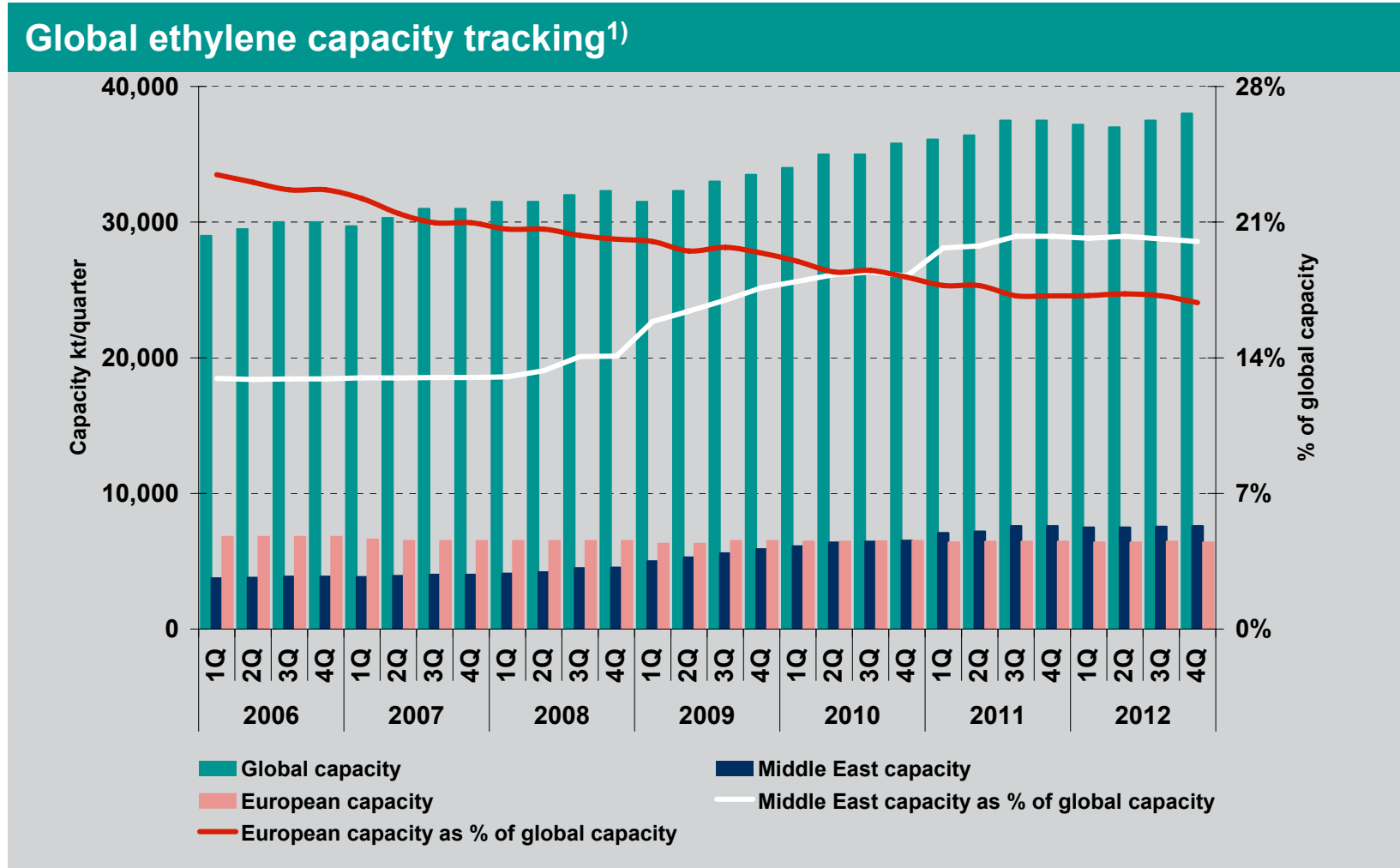
CZK/EUR



- 13
- 1) Unipetrol model petrochemical olefin margin = revenues from products sold (100% Products = 40% Ethylene + 20% Propylene + 20% Benzene + 20% Naphtha) minus costs (100% Naphtha); product prices according to quotations.
 - 2) Unipetrol model petrochemical polyolefin margin = revenues from products sold (100% Products = 60% HDPE + 40% Polypropylene) minus costs (100% input = 60% Ethylene + 40% Propylene); product prices according to quotations.

Source: REUTERS, ICIS, CNB

MID-TERM DYNAMICS DUE TO INCREASING CAPACITIES IN THE MIDDLE EAST

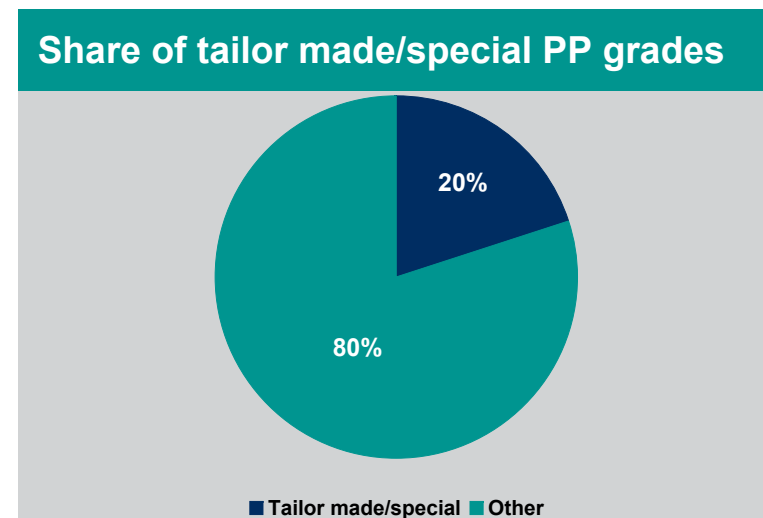
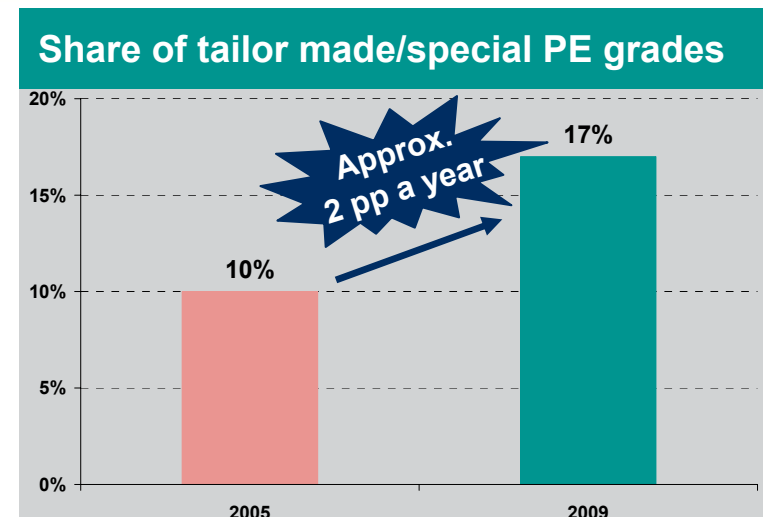


1) Data excludes Russia and CIS

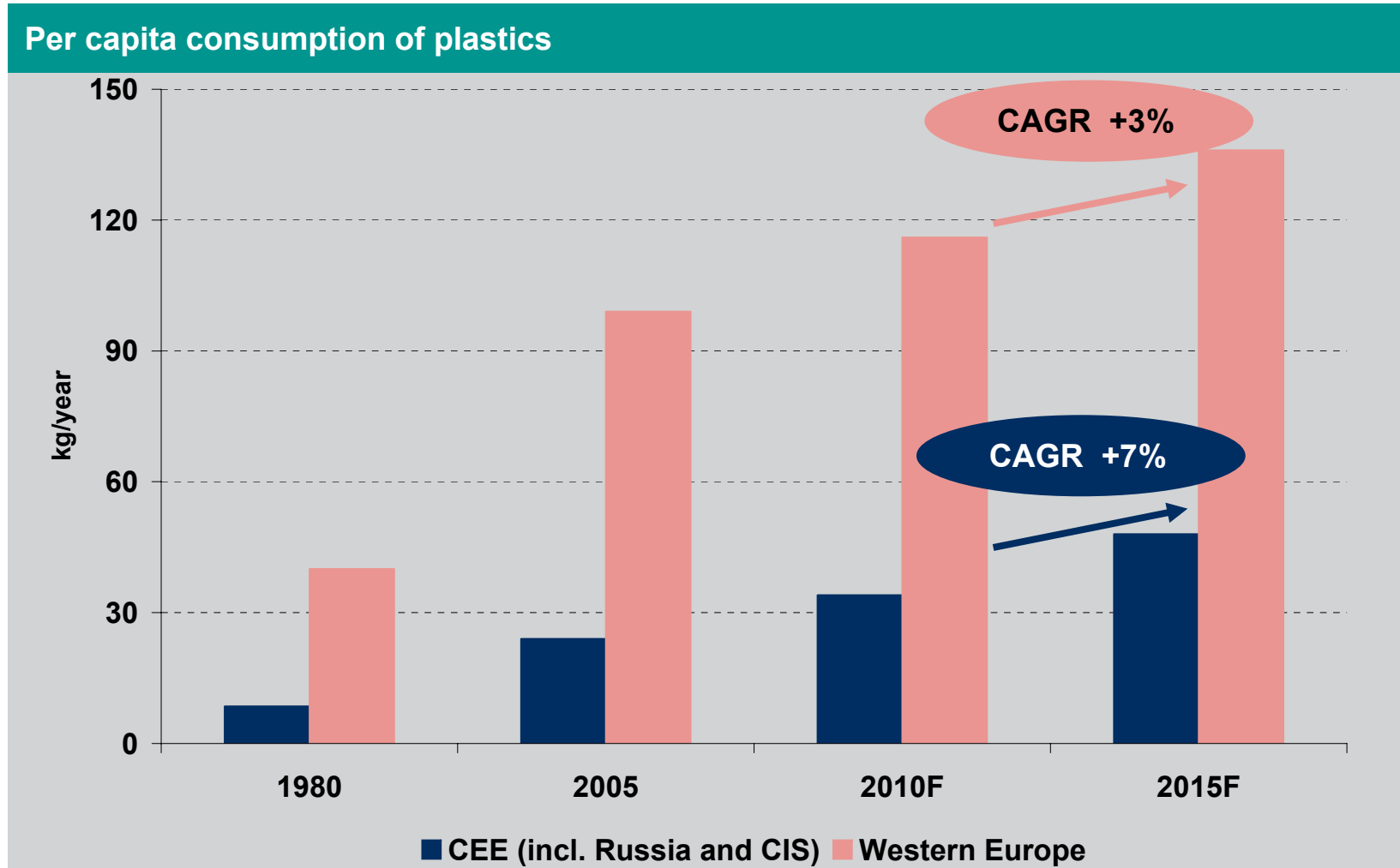
Source: ICIS, 2010 Reed Business Information Ltd.

TAILOR MADE AND SPECIAL PETROCHEMICAL GRADES IN UNIPETROL'S FOCUS

- **Shifting focus towards products with a higher added value** - products requiring the observance of stringent European standards confirmed by independent certification (e.g. civil engineering sector – geomembranes/landfills, health sector – bicomponent fibres for non-woven textiles)
- **Our main markets for petrochemical production:** Czech Republic, Germany, Slovakia, Austria, The Baltic countries, and Ukraine
- **Main sectors:** packaging (58%), building (16%), textile (12%), smaller exposure to automotive (4%), electro (4%), agro (3%) and other (3%)



CEE PER CAPITA CONSUMPTION OF PLASTICS LAGS BEHIND WESTERN EUROPE



AGENDA

Intro and main financial highlights

Unipetrol in the light of macro development

- **The 2010 targets**

Supporting slides

TARGETS FOR 2010

Financial plans

- **Ongoing strict cost control.**
- **Positive free cash flow** (excluding potential acquisitions).
- **Similar level of CAPEX as in 2009** (excluding potential acquisitions).
- **Continuation of the long-term trend in staffing reduction.**
- **Disposal of Celio to be completed in 1H2010.**

Operational plans

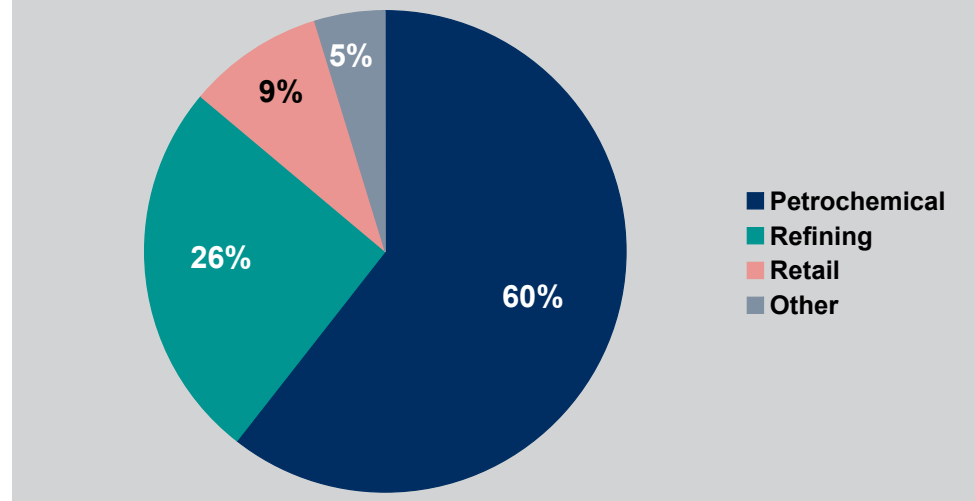
- **Over 5% y/y higher crude oil throughput than in 2009.**
- **Increase in refining and petrochemical sales volumes from 2009 level.**
- **Increase of retail market share above 14%.**
- **3 new additions to Benzina's portfolio of filling stations and over 20 facelifts or rebrandings.**
- **Launch of Butadiene unit with 120 kt/y production capacity in 1H2010.**

Maintenance plans

- **Refining**
 - **Two older small hydrocrack units** (1st in 2Q and 2nd in 3Q for 1 month).
 - **Two visbreaker units** (1st in 2Q and 2nd in 3Q/4Q for 2 weeks).
 - **Paramo's Diesel Oil Desulphurisation** (3 weeks in 1Q).
 - **HDS in Kralupy** (2 weeks in 3Q).
- **Petrochemical**
 - **Polyolefin units** (2 weeks in 2Q).

PETCHEM CONTINUES TO ACCOUNT FOR MAJORITY OF PLANNED CAPEX

Segment share of 2010 planned CAPEX



- **Sulphur Recovery Unit Tail Gas:** environmental investment to meet the new legislation on sulphur recovery efficiency
- **Refurbishment of steam cracker furnaces:** continuous modernisation of strategic assets in petrochemical production
- **Processing of waste water:** environmental investment to ensure sufficient capacity and quality of waste water treatment
- **Completion of the butadiene unit:** strategic investment to offtake C4 fraction from the steam cracker in exchange for raffinate 1 for MTBE production
- **Replacement of the retail information system:** better monitoring and optimisation of fuel filling stations

CALENDAR OF UPCOMING EVENTS

IR events

- 22 April 2010 1Q10 trading statement
- 13 May 2010 1Q10 consolidated financial results

THANK YOU FOR YOUR ATTENTION

**For more information about
UNIPETROL, please contact:**

Investor Relations Department

tel.: +420 225 001 417

fax.: +420 225 001 447

e-mail: ir@unipetrol.cz

www.unipetrol.cz



AGENDA

Intro and main financial highlights

Unipetrol in the light of macro development

The 2010 targets

- **Supporting slides**

LOWER REVENUES WITH RESILIENT EBITDA MARGIN

	FY08	FY09	FY09/FY08
CZKm	1	2	3=2/1
Revenues	98,144	67,387	-31%
EBITDA	4,481	2,778	-38%
EBIT	1,003	-654	n/a
Net result attributable to shareholders of the parent company	65	-840	n/a
EPS (CZK) ¹⁾	0.36	-4.63	n/a
EBITDA margin ²⁾	4.6%	4.1%	-0.5pp

	FY08 ¹⁾	FY09	FY09/FY08
CZKm	1	2	3=2/1
EBIT, of which	1,003	-654	n/a
• Refining	244	-1,177	n/a
• Petrochemical	385	-95	n/a
• Retail distribution	510	693	+36%
• Others, Non-attributable, Eliminations	-136	-75	n/a

23

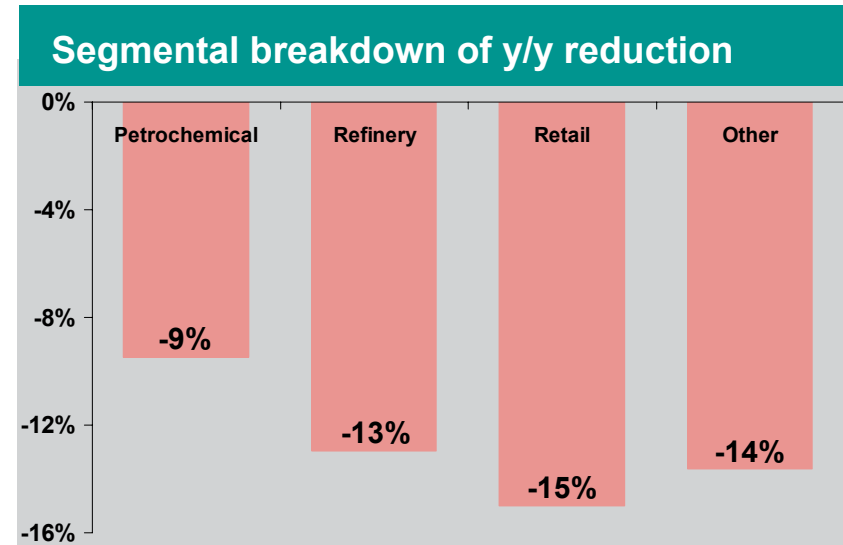
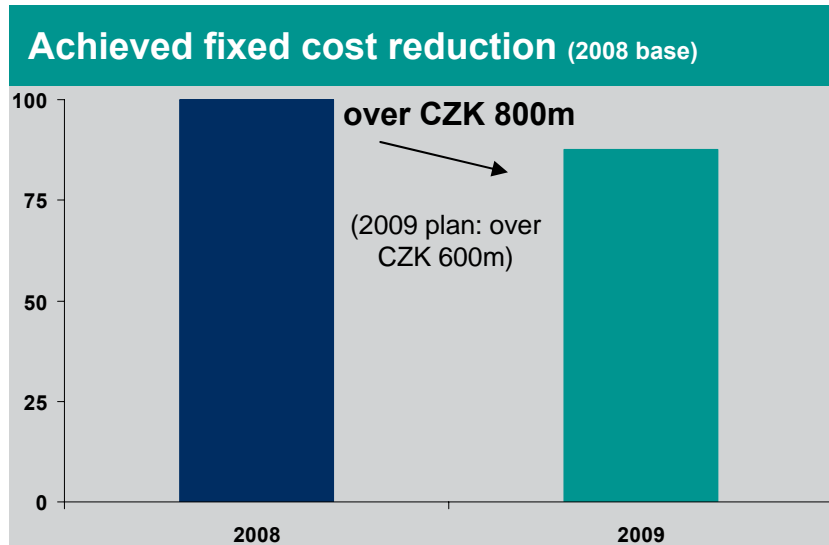
- 1) Earnings per share = net profit attributable to shareholders of the parent company / number of issued shares
 2) EBITDA margin = Operating profit before depreciation and amortisation / Revenues

IMPROVED CASH FLOW, FURTHER DECREASED INDEBTEDNESS

	FY08	FY09	FY09/FY08
CZKm	1	2	3=2/1
Operating cash flow (OCF)	4,213	3,741	-11%
Capital expenditure (CAPEX)	4,170	3,187	-24%
Free cash flow (Operating-Investment CF)	1,065	1,922	+80%
Net Working Capital ¹⁾	4,388	4,973	+13%
Net finance costs	-981	-564	-43%
Gearing ²⁾	8.4%	3.2%	-5.2pp
Net debt / EBITDA ³⁾	0.73	0.44	-40%
ROACE ⁴⁾	1.9%	-1.4%	-3.3pp
	FY08	FY09	FY08/FY09
kt	1	2	3=2/1
Fuels and other refinery products	3,324	2,915	-12%
Petrochemicals	1,830	1,825	0%
Retail distribution	501	494	-1%

- 1) Net Working Capital = current assets – current liabilities, at the end of the period (excl. derivatives, provisions and income tax)
- 2) Gearing = net debt / equity, both at the end of period
- 3) Interest-bearing borrowings less cash / EBITDA (rolling over last four quarters)
- 4) Return on average capital employed = Operating profit after taxes in the period / average capital employed in the period

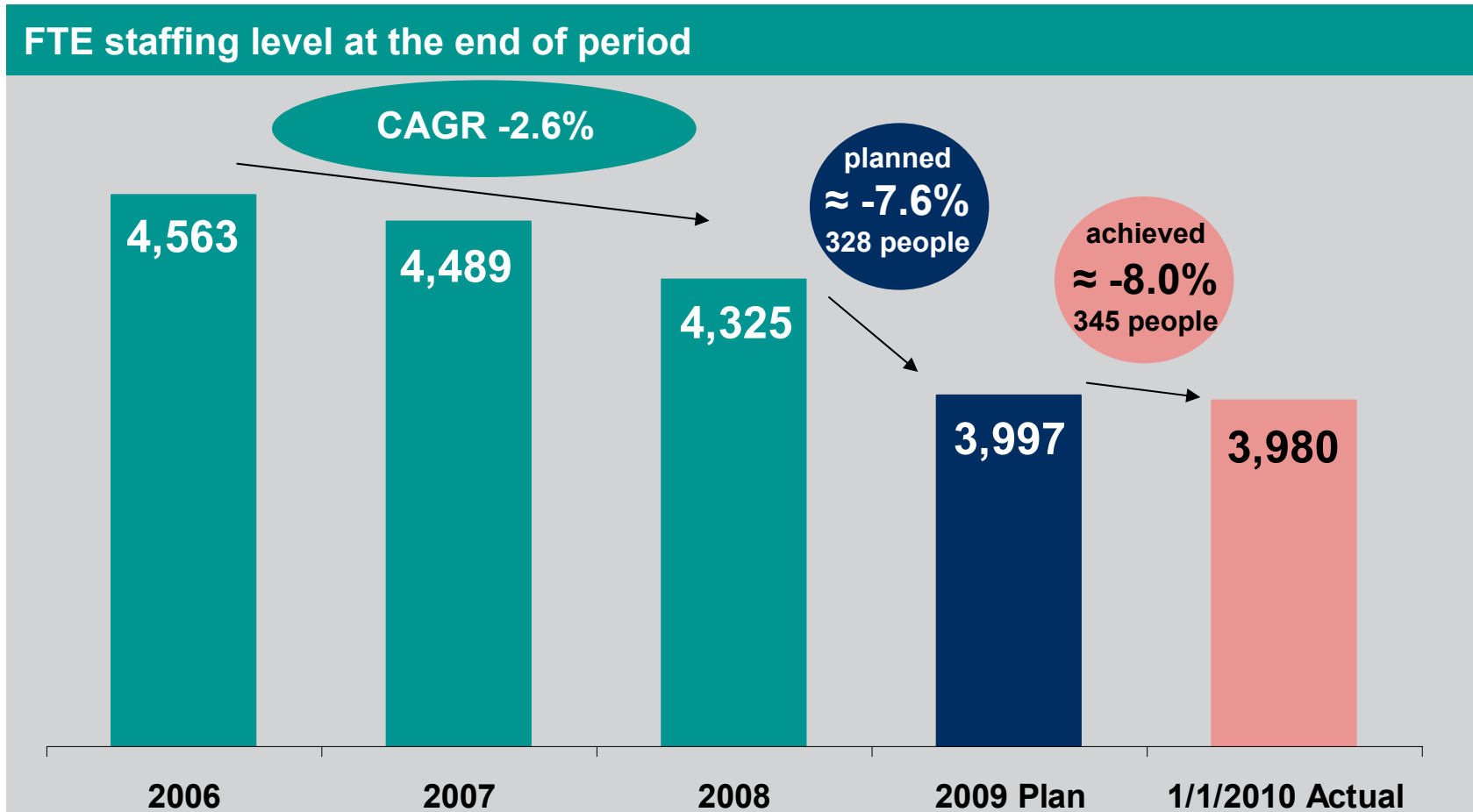
FIXED COST REDUCTION CAME WAY AHEAD OF OUR OBJECTIVES



MAIN CONTRIBUTIONS

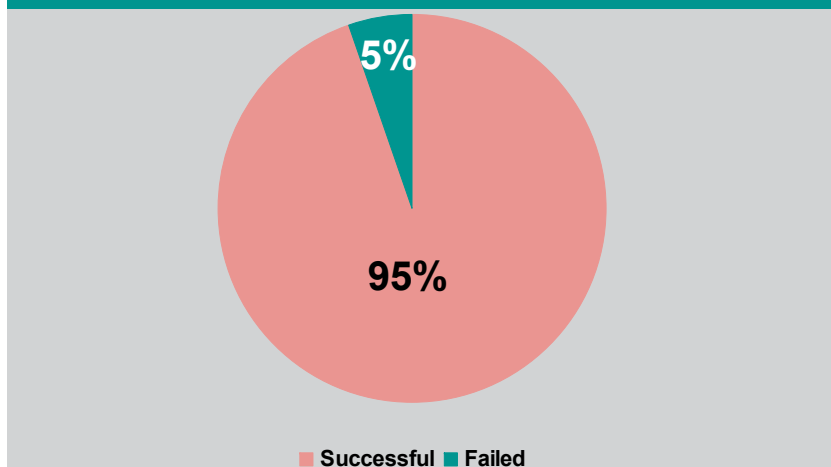
- Cost reduction in all segments better than planned (together over CZK 200m y/y in 4Q09).
- Staff costs, Promotion, Overhead material, Fuel, Consultancy and Travel costs.

HR RESTRUCTURING¹⁾ SLIGHTLY BETTER THAN PLANNED



VARIABLE COST AND CAPEX REDUCTION REACHED OUR TARGETS

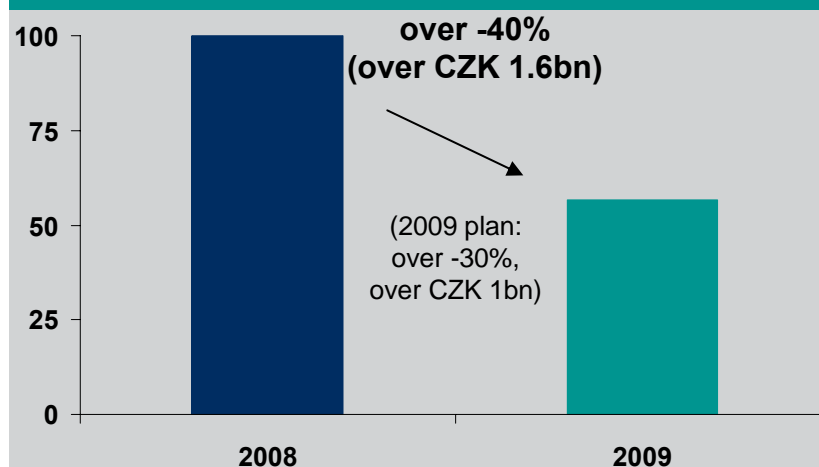
Updated status of variable cost savings



VARIABLE COST SAVINGS

- 95% of our negotiations successfully completed
- Target range of CZK 200m – 300m savings of full year impact reached

CAPEX¹⁾ cuts (2008 base)

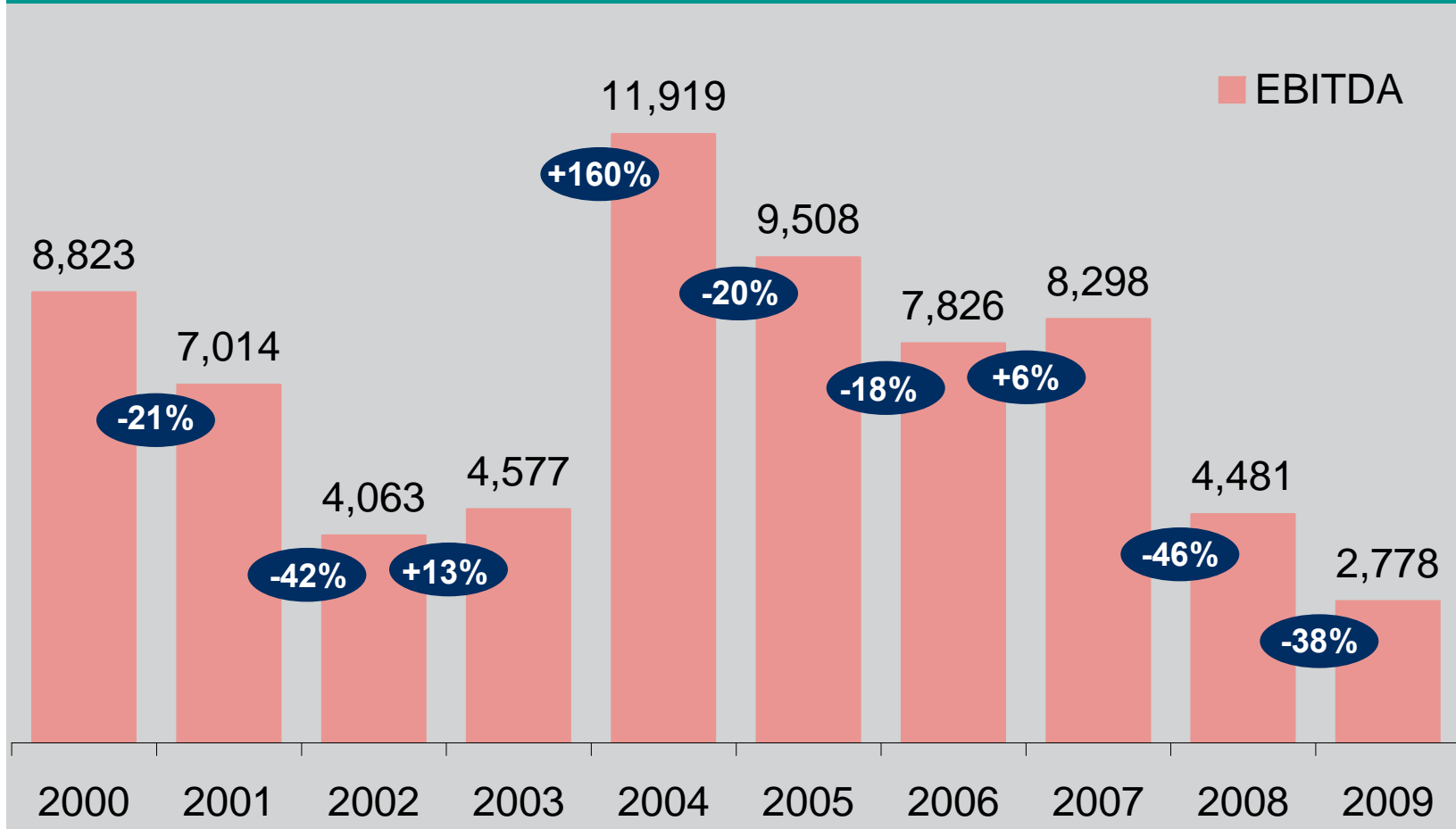


CAPEX DEVELOPMENT

- 2009 CAPEX¹⁾ was lower than 2009 plan and reached materially higher-than-planned reduction
- 73% of CAPEX on ongoing projects, mainly development and refurbishment
- 27% of CAPEX on newly launched projects, mainly refurbishment

CYCLICAL EBITDA DEVELOPMENT

2000-2009 EBITDA and EBITDA growth (m CZK)



CONDENSED BALANCE SHEET

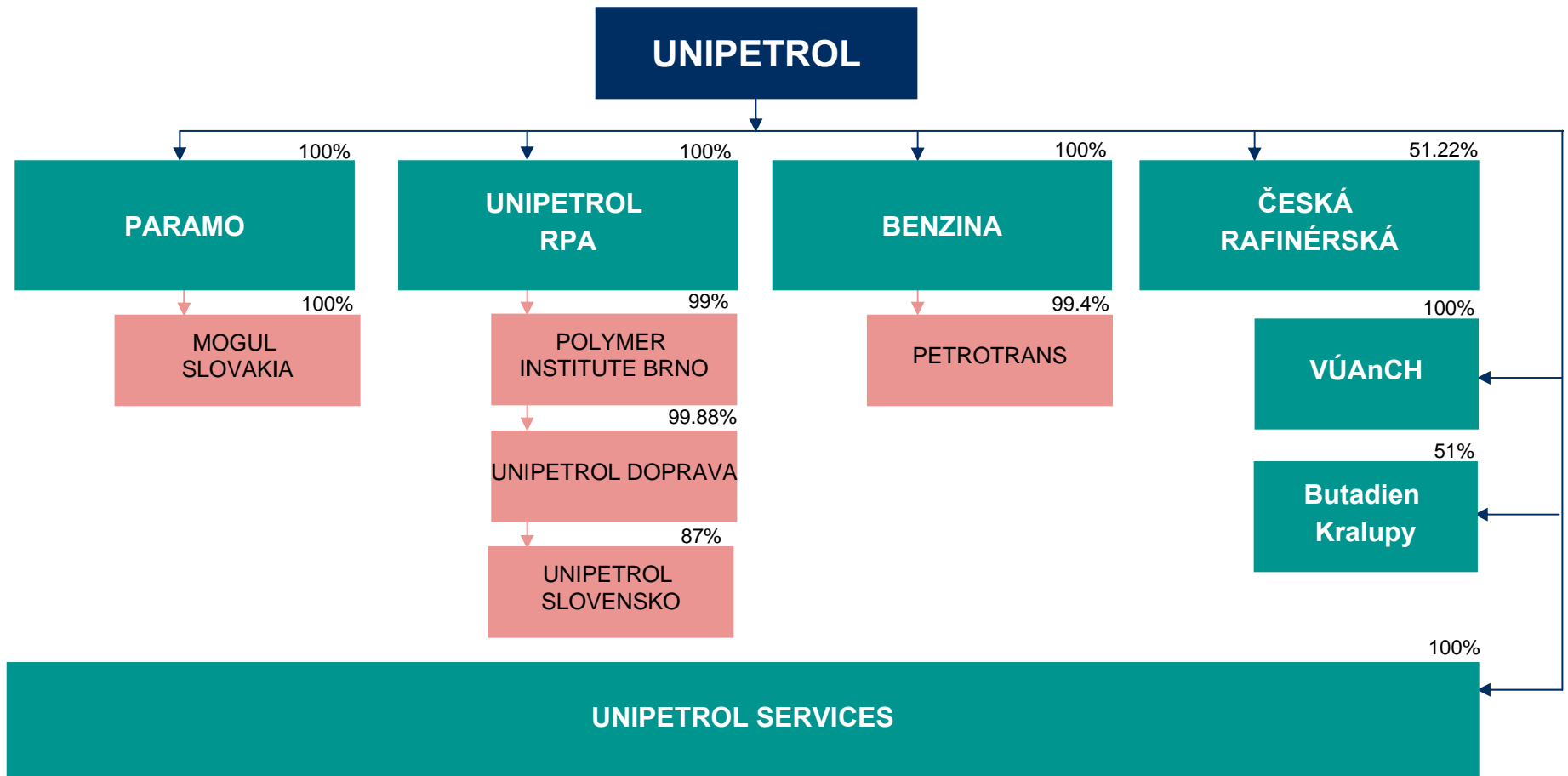
CZK m	31 Dec 2009	31 Dec 2008
TOTAL ASSETS	58,249	57,742
Non-current assets	38,061	38,890
Current assets	20,188	18,852
Inventories	8,598	7,212
Trade Receivables	9,310	9,234
Cash and cash equivalents	1,186	952
TOTAL EQUITY AND LIABILITIES	58,249	57,742
Total equity	37,871	38,913
Total liabilities	20,378	18,829
Non-current liabilities	4,267	4,830
Loans and borrowings	2,012	2,084
Current liabilities	16,111	14,999
Trade and other payables and accruals	14,595	11,660
Current portion of loans and borrowings	209	243
Short-term bank loans	140	1,750
NET DEBT	1,212	3,253

CONDENSED P&L AND CASH FLOW STATEMENT

CZK m	31 Dec 2009	31 Dec 2008
Revenue	67,387	98,144
Gross profit	2,157	4,673
<i>Gross profit margin</i>	3.2%	4.8%
Operating profit before finance cost	-654	1,003
<i>Operating profit margin</i>	-1.0%	1.0%
Net finance cost	-564	-981
Profit before tax	-1,218	21
Income tax expense	377	45
Net profit for the period	-840	65
<i>Net profit margin</i>	-1.2%	0.0%

CZK m	31 Dec 2009	31 Dec 2008
Net cash provided by operating activities	3,741	4,213
Net cash provided by investing activities	-1,819	-3,148
Net cash provided by financing activities	-1,689	-3,197

SIMPLIFIED STRUCTURE OF UNIPETROL GROUP AFTER RESTRUCTURING MEASURES



- 1) ČESKÁ RAFINÉRSKÁ, a.s. (51.22%), a joint venture of UNIPETROL, a.s., ENI INTERNATIONAL, B.V., and Shell Overseas Investment B.V., the largest processing refinery in the Czech Republic, with a wide range of products and total annual capacity of 8.8 million tonnes
- 2) Butadien Kralupy, a.s. (51%), a joint venture of UNIPETROL, a.s., and SYNTHOS Kraplupy, a.s.

DISCLAIMER

The following types of statements:

Projections of revenues, income, earnings per share, capital expenditures, dividends, capital structure or other financial items; Statements of plans or objectives for future operations; Expectations or plans of future economic performance; and Statements of assumptions underlying the foregoing types of statements are "forward-looking statements", and words such as "anticipate", "believe", "estimate", "intend", "may", "will", "expect", "plan", "target" and "project" and similar expressions as they relate to Unipetrol, its business segments, brands, or the management of each are intended to identify such forward looking statements. Although Unipetrol believes the expectations contained in such forward-looking statements are reasonable at the time of this presentation, the Company can give no assurance that such expectations will prove correct. Any forward-looking statements in this presentation are based only on the current beliefs and assumptions of our management and information available to us. A variety of factors, many of which are beyond Unipetrol's control, affect our operations, performance, business strategy and results and could cause the actual results, performance or achievements of Unipetrol to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. For us, particular uncertainties arise, among others, from: (a) changes in general economic and business conditions (including margin developments in major business areas); (b) price fluctuations in crude oil and refinery products; (c) changes in demand for the Unipetrol's products and services; (d) currency fluctuations; (e) loss of market and industry competition; (f) environmental and physical risks; (g) the introduction of competing products or technologies by other companies; (h) lack of acceptance of new products or services by customers targeted by Unipetrol; (i) changes in business strategy; (j) as well as various other factors. Unipetrol does not intend or assume any obligation to update or revise these forward-looking statements in light of developments which differ from those anticipated. Readers of this presentation and related materials on our website should not place undue reliance on forward-looking statements.