# 2014 IN NUMBERS



2 2014 IN NUMBERS Content

### **CONTENT**

Profile	5
Profile	6
Shareholders structure	8
Structure of the Unipetrol Group	S
Financial data	11
Main financial data	12
Financial ratios	13
Financial data by segment	14
Statement of profit or loss	16
Statement of financial position	17
Statement of cash flow	18
CAPEX	19
Operating data	21
Main operating data	22
Sales volumes	23
Employees	25
Workforce structure	26
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3

Content

2014 IN NUMBERS



Market data	29
Number of filling stations in the Czech Republic	30
Brent crude oil price	32
Differential Brent-Ural	33
Model refining margin	34
Model combined petrochemical margin	35
Excise taxes in the Czech Republic	36
Quality standards	37
Annex	39
Conversion data	40
Financial calendar 2015	41
Contact details	42



Profile 2014 IN NUMBERS 5

## **PROFILE**

6 2014 IN NUMBERS Profile

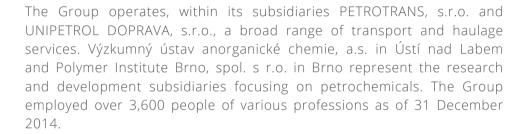
#### **PROFILE**

Unipetrol is the leading refining and petrochemical Group in the Czech Republic and one of the major players in Central Europe. In the Czech Republic, it is the largest crude oil processor, one of the most important plastics manufacturers and the owner of the largest fuel filling stations network under the brand Benzina. The Group revenues amounted to CZK 124.2 bn in 2014. Since 2005, Unipetrol Group has been a part of the biggest refining and petrochemical group in Central Europe - PKN Orlen from Poland.

The Group consists of two business segments: downstream and retail distribution of fuels. Within the downstream segment, which combines refining and petrochemical business, the company holds a 100% stake in ČESKÁ RAFINÉRSKÁ, a.s., the operator of the Czech refineries in Litvínov and Kralupy nad Vltavou.

The Group is a leader on the Czech wholesale fuels market. It operates a steam cracker with a downstream polymer production in its Litvínov plant. Benzina network of filling stations was in 2014 with 339 stations and estimated retail market share of 15% the biggest player in the Czech Republic.

Profile 2014 IN NUMBERS 7



The mother company of the Group is UNIPETROL, a.s. As of 31 December 2014, the main subsidiaries of the Group were:

UNIPETROL RPA, s.r.o. ČESKÁ RAFINÉRSKÁ, a.s. PARAMO, a.s. BENZINA, s.r.o.



8 2014 IN NUMBERS Profile

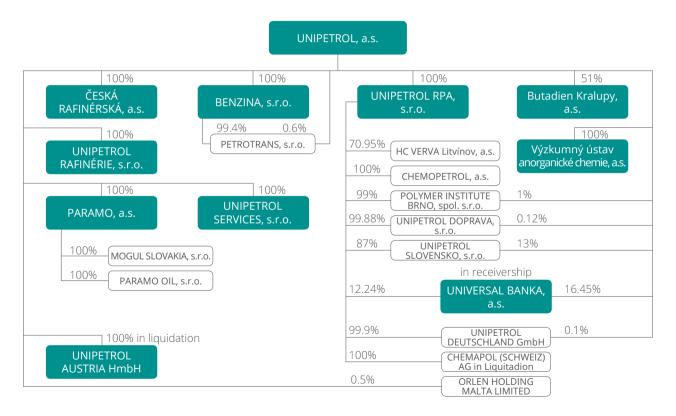
#### SHAREHOLDERS STRUCTURE

	Number of shares	% of issued shares
PKN ORLEN S.A.	114,226,499	62.99
J&T Group*	42,976,339	23.70
Others	24,131,926	13.31
Total	181,334,764	100.00

<sup>\*</sup> As of 19 March 2014 (last available data) - According to notification received on 31 March 2014 J&T Group holds 23.70% share of votes through following companies: PAULININO LIMITED, EGNARO INVESTMENTS LIMITED, LEVOS LIMITED, LCE COMPANY LIMITED, NEEVAS INVESTMENT LIMITED, UPRECHT INVESTMENT LIMITED, MUSTAND INVESTMENT LIMITED.

Profile 2014 IN NUMBERS 9

#### STRUCTURE OF THE UNIPETROL GROUP





Financial data 2014 IN NUMBERS 11

### **FINANCIAL DATA**

12 2014 IN NUMBERS Financial data

MAIN FINANCIAL DATA (in millions of CZK)													
	2007	2008	2009	2010	2011	2012	2013	2014					
Invested capital, of which	43,675	42,166	39,083	36,284	33,380	29,601	29,723	31,163					
Shareholders' equity	42,112	38,913	37,871	38,800	32,854	29,844	28,300	28,462					
Net debt	1,562	3,253	1,212	(2,516)	526	(243)	1,423	2,701					
Revenues	88,462	98,144	67,387	85,967	97,428	107,160	99,415	124,229					
EBITDA	8,298	4,481	2,778	5,174	(2,263)	(1,012)	1,522	1,273					
EBITDA margin	9.38%	4.57%	4.12%	6.02%	(2.32%)	(0.94%)	1.53%	1.02%					
Depreciation and amortization	(3,486)	(3,478)	(3,432)	(3,496)	(3,107)	(2,807)	(2,415)	(2,270)					
EBIT	4,812	1,003	(654)	1,678	(5,370)	(3,819)	(893)	(997)					
EBIT margin	5.44%	1.02%	(0.97%)	1.95%	(5.51%)	(3.56%)	(0.90%)	(0.80%)					
Tax expense	(650)	45	372	(249)	30	1,274	(53)	806					
Net profit/net loss	1,266	66	(845)	937	(5,914)	(3,098)	(1,396)	(556)					
Non-controlling interests	56	1	(5)				(2)						
Owners of the Company	1,210	65	(840)	937	(5,914)	(3,098)	(1,394)	(556)					
Net cash from operating activities	4,023	4,213	3,881	4,656	413	1,975	300	737					

Financial data 2014 IN NUMBERS 13

FINANCIAL RATIOS	(in CZK)
------------------	----------

	2007	2008	2009	2010	2011	2012	2013	2014
EPS	6.67	0.36	(4.63)	5.17	(32.61)	(17.08)	(7.70)	(3.07)
EBIT per share	26.54	5.53	(3.61)	9.25	(29.61)	(21.06)	(4.92)	(5.50)
EBITDA per share	45.76	24.71	15.32	28.53	(12.48)	(5.58)	8.39	7.02
CF from operations per share	22.19	23.23	20.59	25.57	2.28	10.89	1.65	4.06
Dividend per share <sup>1)</sup>		17.65						
Total assets per share	364.36	319.35	320.08	338.99	315.31	280.96	275.73	267.55
Book value per share	232.24	214.59	208.85	213.97	181.18	164.58	156.06	156.96
Financial gearing (%) <sup>2)</sup>	3.74%	8.41%	3.20%	(6.48%)	1.60%	(0.80%)	5.00%	9.67%
ROACE (%) <sup>3)</sup>	8.92%	1.89%	(1.30%)	3.61%	(12.49%)	(9.82%)	(2.43%)	(2.59%)
Number of issued shares	181,334,764	181,334,764	181,334,764	181,334,764	181,334,764	181,334,764	181,334,764	181,334,764

<sup>1)</sup> Dividend per share - payed out in the year (from last year profit or retained earnings)

<sup>&</sup>lt;sup>2)</sup> Financial gearing = net debt / total equity

<sup>3)</sup> ROACE (return on average capital employed) = EBIT \* (1 - tax rate) / (total equity + net debt) = EBIT \* (1 - 0.19) / (total equity + net debt)

14 2014 IN NUMBERS Financial data

FINANCIAL DATA	A BY SEGMENT	(in million	s of CZK)			
DOWNSTREAM	2009	2010	2011	2012	2013	2014
Revenues	60,049	77,368	87,405	96,816	88,881	112,947
EBITDA	1,706	3,357	(3,309)	(1,521)	1,070	653
EBITDA margin (%)	2.84%	4.34%	(3.79%)	(1.57%)	1.20%	0.58%
EBIT	(1,272)	1,180	(5,973)	(3,907)	(934)	(1,210)
EBIT margin (%)	(2.12%)	1.53%	(6.83%)	(4.04%)	(1.05%)	(1.07%)

RETAIL	2009	2010	2011	2012	2013	2014
Revenues	7,261	8,499	9,845	10,270	10,453	11,190
EBITDA	1,065	922	719	542	514	645
EBITDA,margin (%)	14.67%	10.85%	7.31%	5.28%	4.92%	5.76%
EBIT	693	547	365	207	185	322
EBIT margin (%)	9.54%	6.44%	3.70%	2.01%	1.77%	2.87%

Financial data 2014 IN NUMBERS 15

FINANCIAL DATA BY	(in millions	of CZK)				
CORPORATE FUNCTIONS	2009	2010	2011	2012	2013	2014
Revenues	76	100	178	74	81	92
EBITDA	7	36	327	(32)	(62)	(25)
EBITDA margin (%)	-	_	_	_	-	_
EBIT	(75)	(50)	238	(119)	(144)	(109)
EBIT margin (%)	_	_	_	_	-	_

16 2014 IN NUMBERS Financial data

### STATEMENT OF PROFIT OR LOSS (in millions of CZK)

	2007	2008	2009	2010	2011	2012	2013	2014
Revenues	88,462	98,144	67,387	85,967	97,428	107,160	99,415	124,229
Cost of sales	(78,121)	(93,471)	(65,300)	(81,633)	(95,551)	(104,044)	(97,112)	(118,243)
Gross profit on sales	10,341	4,673	2,157	4,334	1,876	3,116	2,303	5,986
Distribution expenses	(2,914)	(2,274)	(2,025)	(1,964)	(1,999)	(1,945)	(1,963)	(2,090)
Administrative expenses	(1,926)	(1,662)	(1,343)	(1,177)	(1,222)	(1,250)	(1,192)	(1,274)
Other operating income	909	938	1,777	892	1,060	793	188	1,645
Other operating expenses	1,597	(672)	(1,220)	(407)	(5,085)	(4,533)	(229)	(5,264)
Results from operations (EBIT)	4,812	1,003	(653)	1,678	(5,370)	(3,819)	(893)	(997)
Finance income	261	223	98	96	883	1,886	1,076	1,272
Finance expenses	(3,157)	(1,204)	(662)	(588)	(1,457)	(2,439)	(1,526)	(1,637)
Net finance costs	(2,896)	(981)	(564)	(492)	(574)	(553)	(450)	(365)
Profit/loss before tax	1,916	21	(1,218)	1,186	(5,944)	(4,372)	(1,343)	(1,362)
Tax expensee	(650)	45	372	(249)	30	1,274	(53)	806
Net profit/loss for the period, of which	1,266	66	(845)	937	(5,914)	(3,098)	(1,396)	(556)
Owners of the Company	1,210	65	(840)	937	(5,914)	(3,098)	(1,394)	(556)
Non-controlling interests	56	1	(5)				(2)	
Basic and diluted earnings per share (in CZK)	6.67	0.36	(4.63)	5.17	(32.61)	(17.08)	(7.70)	(3.07)

Financial data 2014 IN NUMBERS 17

#### STATEMENT OF FINANCIAL POSITION (in millions of CZK) 2007 2008 2009 2011 2012 2013 2014 2010 Total non-current assets 38.052 38.890 38.061 36.351 31.918 26.171 25.665 22.173 Current assets, of which 28.019 18.852 25,258 26,344 20.188 25,120 24,777 24,334 Inventories 10,323 7.212 8,598 10,194 11,609 10,569 10,705 10,320 Trade and other receivables 13.011 9.234 9.310 9488 10628 11067 12,393 12,506 Cash and cash equivalents 3.084 952 1,186 4742 2471 3074 1.117 1,682 Total assets 66,071 57,742 58,249 61,471 57,176 50,949 49,999 48,517 Shareholders' equity, of which 42,112 38,913 37,871 38,780 32,854 29,844 28,300 28,462 Non-controlling interests 296 210 (7)(7)(9)(9)Total non-current liabilities, of which 5.191 4.829 4.267 4,312 4.047 958 2.861 4,845 Loans, borrowings and debt securities 2.156 2.084 2.031 2.013 2.005 0 2.000 4.000 Total current liabilities, of which 18,768 14,000 16,111 18,359 20,275 20,146 18,838 15,210 Trade and other liabilities 16,113 11,660 14,595 16,742 17.792 16,458 17,313 13,582 Loans, borrowings and debt securities 1,448 243 366 992 2,832 507 350 212 Total equity and liabilites 66,071 57,742 58,249 61,471 57,176 50,948 49,999 48,517

18 2014 IN NUMBERS Financial data

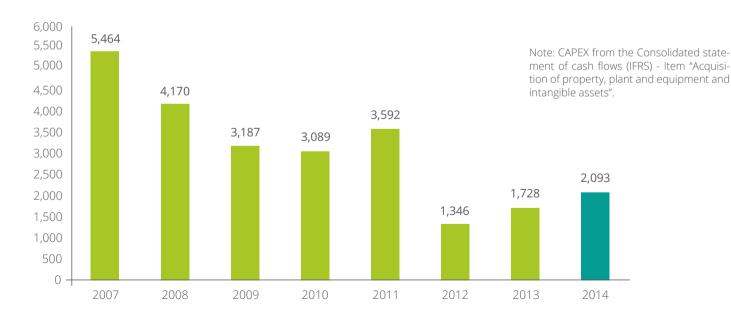
### STATEMENT OF CASH FLOW (in millions of CZK)

	as restate	d			as restated				
	2007	2008	2009	2010	2011	2012	2013	2014	
Profit (loss) for the year	1,266	66	(845)	937	(5,914)	(3,098)	(1,396)	(556)	
Depreciation and amortization	34,876	3,478	3,432	3,496	3,107	2,807	2,415	2,270	
Interests and dividends, net	(11)	176	118	177	192	263	246	105	
Other	3,439	(75)	(1,811)	235	4,631	2,202	(287)	1,262	
Operating cash flow before net working capital changes	8,179	3,644	894	4,844	2,016	2,174	978	3,081	
Change in working capital	(2,753)	1,136	1,687	(22)	(2,315)	(394)	(1,224)	(3,027)	
Inventories	(2,489)	3,111	(1,389)	(1,597)	(1,375)	1,039	(436)	548	
Receivables	(1,057)	2,268	51	(202)	937	(634)	(942)	559	
Liabilities	793	(4,243)	3,366	2,063	(676)	(799)	154	(4,134)	
Change in provisions	(16)	(99)	899	(16)	867	341	735	807	
Income tax returned/paid	(1,388)	(469)	402	(150)	(154)	(147)	(189)	(124)	
Net cash provided by operating activities	4,023	4,213	3,881	4,656	413	1,975	300	737	
Net cash used in investing activities	(1,305)	(3,148)	(1,812)	(937)	(3,024)	(921)	(1,688)	(1,918)	
Net cash used in financing activities	(4,579)	(3,197)	(1,836)	(144)	327	(447)	(583)	1,728	
Net change in cash and cash equivalents	(1,861)	(2,132)	234	3,575	(2,284)	607	(1,971)	547	
			,				,		

Financial data 2014 IN NUMBERS 19

### CAPITAL EXPENDITURES (CAPEX) (in millions of CZK)

CAPITAL EXPENDITURES	2007	2008	2009	2010	2011	2012	2013	2014
	5,464	4,170	3,187	3,089	3,592	1,346	1,728	2,093





Operating data 2014 IN NUMBERS 21

### **OPERATING DATA**

22 2014 IN NUMBERS Operating data

#### MAIN OPERATING DATA (in kt)

	2007	2008	2009	2010	2011	2012	2013	2014
Crude oil throughput	4,137	4,533	4,110	4,352	3,942	3,927	3,607	5,130
Refining utilization ratio <sup>1)</sup>	75%	82%	75%	79%	77%	82%	80%	89%
Refining production - Light distillates yield (%) <sup>2)</sup>	31%	31%	31%	33%	33%	34%	34%	35%
Refining production - Middle distillates yield (%) <sup>3)</sup>	43%	44%	44%	43%	45%	45%	45%	46%
Refining production - Heavy distillates yield (%) <sup>4)</sup>	10%	10%	10%	11%	9%	8%	9%	8%
Refining products sales volumes, inc. retail - Benzina <sup>5)</sup>	3,621	3,825	3,409	3,548	3,438	3,283	3,151	4,268
Petrochemical products sales volumes <sup>5)</sup>	1,660	1,830	1,825	1,805	1,668	1,771	1,578	1,773

Onversion capacity till 2Q2012 was 5.1 mt/y (Česká rafinérská – Kralupy 1.642 mt/y, Česká rafinérská – Litvínov 2.813 mt/y, Paramo 0.675 mt/y). From 3Q2012 till 4Q2013 conversion capacity was 4.5 mt/y, i.e. only Česká rafinérská refineries conversion capacity, adjusted for 51.22% shareholding of Unipetrol, after discontinuation of crude oil processing in Paramo refinery (Česká rafinérská – Kralupy 1.642 mt/y, Česká rafinérská – Litvínov 2.813 mt/y). From 1Q2014 conversion capacity is 5.9 mt/y after completion of acquisition of Shell's 16.335% stake in Česká rafinérská, corresponding to Unipetrol's total stake of 67.555% (Česká rafinérská – Kralupy 2.166 mt/y, Česká rafinérská – Litvínov 3.710 mt/y).

<sup>2)</sup> LPG, gasoline, virgin naphtha

<sup>3)</sup> JET, diesel, light heating oil

<sup>4)</sup> Heavy heating oil, bitumen

<sup>5)</sup> External sales outside Unipetrol Group

Operating data 2014 IN NUMBERS 23

SALES VOLUMES <sup>1)</sup>	(in kt)							
	2007	2008	2009	2010	2011	2012	2013	2014
Refining products total, including retail (Benzina network)	3,621	3,825	3,409	3,548	3,438	3,283	3,151	4,268
Selected refining products								
Gasoline, inc. retail - Benzina	839	897	858	815	827	810	782	1,052
Diesel, inc. retail - Benzina	1,555	1,988	1,776	1,844	1,789	1,749	1,701	2,293
JET	76	88	75	86	79	93	69	144
LPG	86	126	115	130	116	124	88	112
Fuel oils	196	210	141	197	162	99	124	152
Bitumen	261	258	239	293	263	226	222	308
Rest of refining products	609	258	205	183	202	182	165	207

<sup>1)</sup> External sales outside Unipetrol Group

24 2014 IN NUMBERS Operating data

SALES VOLUMES <sup>1)</sup>	(in kt)							
	2007	2008	2009	2010	2011	2012	2013	2014
Petrochemical products total	1,660	1,830	1,825	1,805	1,668	1,771	1,578	1,773
Selected petrochemical products								
Ethylene	52	148	143	165	148	156	140	163
Benzene	41	179	182	211	201	205	189	228
Propylene	33	27	36	51	42	41	31	44
Urea	163	182	169	195	174	175	5	0
Ammonia	175	192	232	147	130	141	186	214
C4 fraction	20	165	144	1202)	712)	772)	79 <sup>2)</sup>	862)
Butadien	54	56	18	30	59	67	58	64
Polyethylene (HDPE)	264	286	286	288	262	289	280	322
Polypropylene (PP)	185	196	214	241	212	237	231	270
Rest of petrochemical products	672	399	402	369	371	383	380	382

<sup>1)</sup> External sales outside Unipetrol Group.

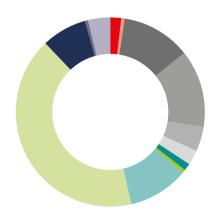
<sup>&</sup>lt;sup>2)</sup> As of June 2010, only 51% of C4 fraction sales considered as external due to launch of Butadien Kralupy.

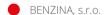
Operating data 2014 IN NUMBERS 25

#### **EMPLOYEES**

#### Total number of employees of Unipetrol Group (persons) as at 31 December 2014

Company	
BENZINA, s.r.o.	86
Butadien Kralupy a.s. (51%)	10
ČESKÁ RAFINÉRSKÁ, a.s. (67,555%)	412
PARAMO, a.s.	459
PETROTRANS, s.r.o.	144
POLYMER INSTITUTE BRNO, spol. s r.o.	91
UNIPETROL, a.s.	52
UNIPETROL DEUTSCHLAND GmbH	16
UNIPETROL DOPRAVA, s.r.o.	415
UNIPETROL RPA, s.r.o.	1,524
UNIPETROL SERVICES, s.r.o.	296
UNIPETROL SLOVENSKO, s.r.o.	10
Other	156
TOTAL	3,671





- Butadien Kralupy, a.s. (51 %)
- ČESKÁ RAFINÉRSKÁ, a.s. (67,555 %)
- PARAMO, a.s.
- PETROTRANS, s.r.o.
- POLYMER INSTITUTE BRNO, spol. s r.o.
- UNIPETROL, a.s.

- UNIPETROL DEUTSCHLAND GmbH
- UNIPETROL DOPRAVA, s.r.o.
- UNIPETROL RPA, s.r.o.
- UNIPETROL SERVICES, s.r.o.
- UNIPETROL SLOVENSKO, s.r.o.
- Other

26 2014 IN NUMBERS Operating data

### **WORKFORCE STRUCTURE**

Employment structure of the Unipetrol Group as of 31 December 2014

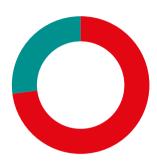
5%
29%
45%
21%
73%
27%
23%
16%
24%
23%
14%
9%
21%
35%
29%
6%

Operating data 2014 IN NUMBERS 27



### Employment structure by education

- Primary (5%)
- Vocational (29%)
- Secondary (45%)
- Higher (21%)



### Employment structure by gender

- Men (73%)
- Women (27%)



### Employment structure by length of employment

- <5 (23%)
- (5-10> (16%)
- (11-20> (24%)
- (21-30> (23%)
- >30 (14%)



### Employment structure by age

- <31 (9%)
- (31-40> (21%)
  - (41-50> (35%)
- (51-60> (29%)
- >60 (6%)



Market data 2014 IN NUMBERS 29

### **MARKET DATA**

30 2014 IN NUMBERS Market data

#### NUMBER OF FILLING STATIONS IN THE CZECH REPUBLIC<sup>1)</sup>

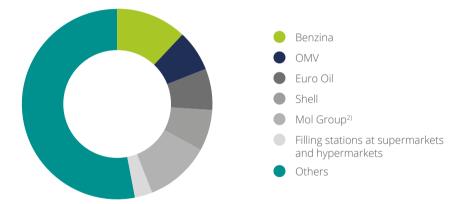
1,485
69
318
175
190
206
339
_

Source: Ministry of Industry and Trade of the Czech Republic.

<sup>1)</sup> These are public multi-product filling stations with further spectrum of services.

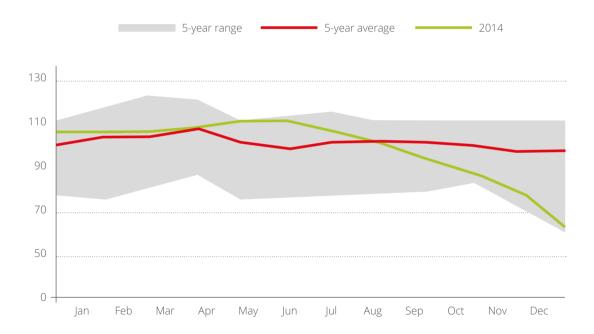
<sup>&</sup>lt;sup>2)</sup> MOL Group includes following retail chains - SLOVNAFT, AGIP, LUKOIL, PAP OIL.

Market data 2014 IN NUMBERS 31



32 2014 IN NUMBERS Market data

### BRENT CRUDE OIL PRICE (in USD/bbl)



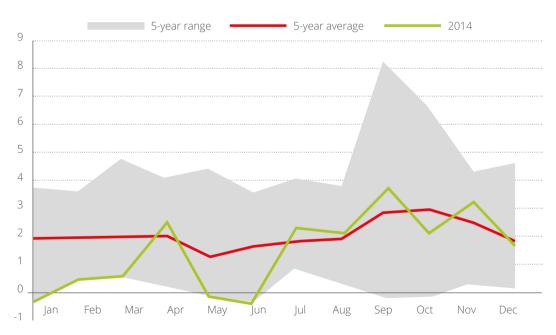
Market data 2014 IN NUMBERS 33

### DIFFERENTIAL BRENT-URAL (in USD/bbl)



34 2014 IN NUMBERS Market data

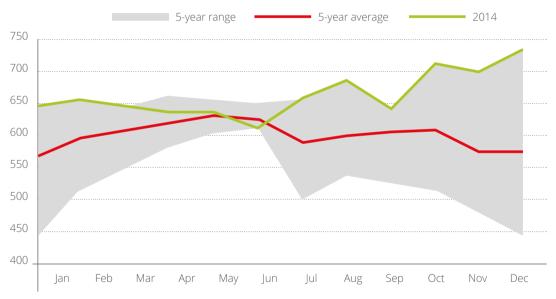
#### MODEL REFINING MARGIN (in USD/bbl)



**Unipetrol model refining margin** = revenues from products sold (96% Products = Gasoline 17%, Petchem feedstock 20%, JET 2%, Diesel 40%, Sulphur Fuel Oils 9%, LPG 3%, Other feedstock 5%) minus costs (100% input = Brent Dated); product prices according to quotations.

Market data 2014 IN NUMBERS 35

#### MODEL COMBINED PETROCHEMICAL MARGIN (in EUR/t)



#### Unipetrol model combined petrochemical margin = model olefin margin + model polyolefin margin.

Unipetrol model petrochemical olefin margin = revenues from products sold (100% Products = 40% Ethylene + 20% Propylene + 20% Benzene + 20% Naphtha) minus costs (100% Naphtha); product prices according to quotations.

Unipetrol model petrochemical polyolefin margin = revenues from products sold (100% Products = 60% Polyethylene/HDPE + 40% Polypropylene) minus costs (100% input = 60% Ethylene + 40% Propylene); product prices according to quotations.

Source: Market quotations

36 2014 IN NUMBERS Market data

### EXCISE TAXES IN THE CZECH REPUBLIC<sup>1)</sup>

	EU min.	2015	2014	2013	2012	2011	2010	2009	2008
	EUR/1,000 l	CZK/1,000 I	CZK/1,000 l	CZK/1,000 l					
Gasoline <sup>2)</sup>	359	12,840	12,840	12,840	12,840	12,840	12,840	11,840	11,840
Diesel <sup>3)</sup>	330	10,950	10,950	10,950	10,950	10,950	10,950	9,950	9,950
JET	330	10,950	10,950	10,950	10,950	10,950	10,950	9,950	9,950

Source: European Commission, ASPI (Automated system of legal information).

<sup>1)</sup> At the beginning of the year

<sup>2)</sup> According to ČSN EN 228

<sup>3)</sup> According to ČSN EN 590

Market data 2014 IN NUMBERS 37

#### **QUALITY STANDARDS**

Gasoline E				
	Unit	From 2009		
Sulphur content	mg / kg, max.	10		
Aromatics content	% vol., max.	35		
Benzene content	% vol., max.	1		
Olefins content	% vol., max.	18		

	EU
Unit	From 2012
mg / kg, max.	10
% (m/m), max.	8
min.	51
	mg / kg, max. % (m/m), max.

Source : ČSN EN 228 (Gasoline standards), ČSN EN 590 (Diesel standards).

In accordance with the Czech Republic and EU legislation, and the quality standards, biocomponents are added to the produced fuels.

In case of the diesel fuel sold at the filling stations the biocomponent is FAME in the quality compliant with EN 14214. As of 1 June 2010 6% of FAME is added to the diesel fuel. The standard for diesel, determining what is being produced and sold on the market (ČSN EN 590), allows for the maximum amount of FAME of 7%.

The biocomponent in motor gasolines (bioethanol) is added to the gasoline in the quality compliant with EN 15376. As of 1st June 2010 the amount of biocomponent in the automotive gasolines is 4.1%. The standard for automotive gasolines, according to which they are produced and delivered to the market (ČSN EN 228), allows the maximum amount of bioethanol of 10%.



Annex 2014 IN NUMBERS 39

### **ANNEX**

40 2014 IN NUMBERS Annex

#### **CONVERSION DATA**

#### **BASIC DATA**

```
1 barrel = 0.159 cubic metre = 159 litres 1 \text{ m}^3 = 6.2898 barrels = 35.31 cubic feet
```

#### CRUDE OIL AND REFINING PRODUCTS

```
1 tonne of crude oil = 7.4 barrels of crude oil (assuming a specific gravity of 34° American Petroleum Institute - API)
```

- 1 barrel of crude oil per day = 50 metric tonnes of crude oil per year
- 1 tonne of LPG = 11.6 barrels =  $1.84 \text{ m}^3$
- 1 tonne of gasoline = 8.4 barrels = 1.34 m<sup>3</sup>
- 1 tonne of jet fuel = 7.9 barrels = 1.26 m<sup>3</sup>
- 1 tonne of diesel = 7.4 barrels = 1.18 m<sup>3</sup>
- 1 tonne of fuel oil = 6.4 barrels = 1.02 m<sup>3</sup>
- 1 tonne of lubricants = 7.1 barrels = 1.13 m<sup>3</sup>
- 1 tonne of bitumen =  $6.2 \text{ barrels} = 0.99 \text{ m}^3$
- 1 tonne of aromatics = 7.2 barrels = 1.14 m<sup>3</sup>
- 1 tonne of refined petroleum products = 7.9 barrels (avg.) = 1.26 m<sup>3</sup>

Annex 2014 IN NUMBERS 41

#### **FINANCIAL CALENDAR 2015**

#### **QUARTERLY FINANCIAL RESULTS**

4Q 2014	23 January 2015
1Q 2015	23 April 2015
2Q 2015	23 July 2015
3Q 2015	22 October 2015

Audited full-year 2014 financial results26 March 2015Annual Report 201426 March 2015Half-year report 201523 July 2015

Bloomberg ticker: UNIP CP Reuters code: UNPE.PR ISIN: CZ 0009091500 42 2014 IN NUMBERS Annex

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