

UNIPETROL Update

Business integration completed, further efficiency enhancement

Francois Vleugels, CEO

Warsaw, 18th June, 2008

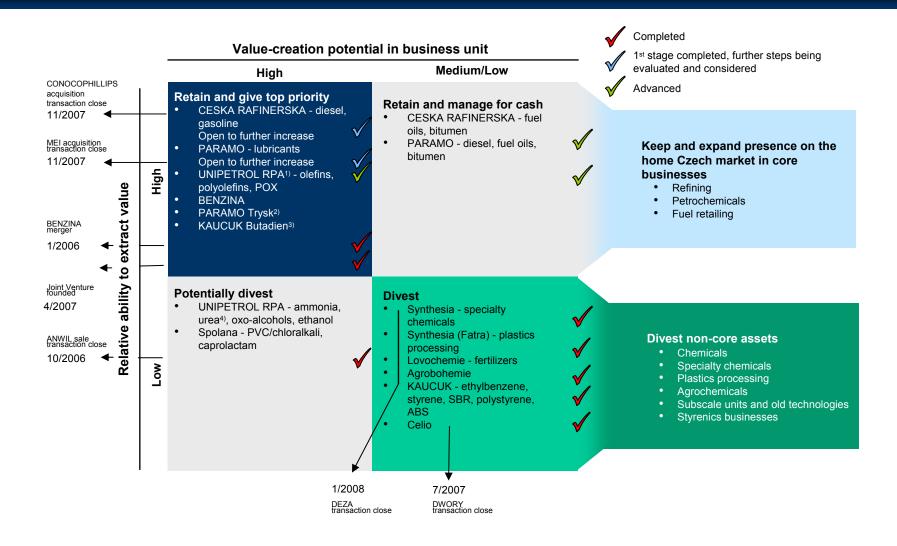
Business integration

Further efficiency enhancement

BENZINA Story



UNIPETROL continues the strategy of maximizing asset value Focus on core businesses and business cooperation with PKN ORLEN





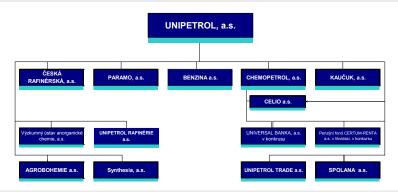
- 1) Formerly CHEMOPETROL and UNIPETROL RAFINERIE
- 2) Merged with BENZINA
- 3) Joint Venture created before the sale of KAUCUK
- 4) Divestment might be possible only as a long-term option, after commercial obligations expire

Development of Corporate Governance

Simplification, standardization, unification, harmonization, leadership

PAST (as of May 31, 2006)

Once UNIPETROL Group was conglomerate of individual companies with duplicate business focuses.



Difficult to:

- obtain cost transparency (each legal entity contained admin, production and commercial related costs)
- obtain UNIPETROL Group synergies (due to difference in priorities)
- implement unified corporate decisions
- obtain standardization of business processes
- obtain unification of procedures and policies
- obtain clear business focus (top management was responsible for admin, production and commercial)
- · organization flexibility
- · avoid internal group competition or legal disputes

FUTURE

UNIPETROL Group will concentrate on its core business activities which are in line with PKN ORLEN Group.



After implementation of Corporate Governance model mentioned difficulties will be mitigated and "One company" concept will be supported:

- · Strenghtened leadership
- Stronger control via centralized core functions
- Asset optimization capability
- Optimizing margins for multiple segments/locations
- "Commercial excellence" capability
- 77 % reduction in number of Executives, SB-, and Board of directors members



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UNIPETROL RPA Related Major Projects

Growth, non-cyclical products, energy, and environment

Growth of existing technologies

- PP capacity increase Capacity revamp (new granulation line) of 25% up to 275 kt/y. Start up in July 2009
- Convection of furnaces BA 109 and BA102 revamp
 Completion of ethylene unit capacity increase to 544 kt.
 Capacity available mid 2009
- New butadiene unit (JV with Synthos) within the Kralupy industrial area UNIPETROL will supply C4, and off-take raffinate 1. Completion in 2009

Compliance and efficiency improvement

• Revamp of POX unit - 3rd stage

Upgrade and adjustment to changed feedstock from refinery

 Reconstruction of 4 turbo generators on T 700 power plant

Power plant modernization

 Unit POX waste water processing
 Further step to reduce wa

Further step to reduce wastes from POX unit

Growth in non-cyclical technologies

 Production of C9-fraction and DCPD

New high value products portfolio, completion 4Q 2010



CESKA RAFINERSKA Major Projects

Investments in conversion units finished in 2007

Key selected projects

Selective hydrogenation of FCC gasoline Kralupy

Project objective

 To desulfurize FCC gasoline to level allowing production of 10 ppm motor gas in both CESKA RAFINERSKA's refineries

CAPEX CZK m

• 577



- Hydrocrack capacity and conversion revamp Litvínov
- To manage potential structural changes of feeds for steam cracker and future diesel demand

• 675





CESKA RAFINERSKA Major Projects

Investments approved for 2008

Type of investment	Details
• Development	•Fluid Catalytic Cracker LPG part upgrade
• Production efficiency improvement	 Visbreaking unit recontacting and Monoethanolamine debottlenecking system, Recycle compressor - reliability improvement, etc.
•Infrastructure improvement	 Reconstruction of the underground cooling water pipelines, Tank farm Kralupy upgrade, Light products unloading Litvínov, etc.
•Safety operation improvement	 Modifications of fire-fighting system - tank farm Jiřetín, Furnace safeguarding system, etc.
•Energy saving programs	 Power factor compensation, Increasing of FCC unit energy efficiency, etc.



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BENZINA: Benefiting from PKN ORLEN experience. Successfully replicating

two-tier branding concept. At the end of 1Q 2008 – 86 new Plus sites and 102 new standard sites

2008 vs. 2004

- From 220 employees to 100 while growing business activities
- 3.6 percentage point increase of a market share in terms of fuel sales (14%)
- Operating result (EBIT) breaking the zero level and reaching nearly half a billion CZK

Phase II: Catching up with the premium segment

Phase III: Finalization of the 2-sub brands concept

Timing

Key elements of the strategy introduced in 10/2006. largely based on PKN ORLEN retail experience

2006 - finished

Financial stabilization

Phase I:

basics

Fixing up the

- Organizational stabilization
- Improving of the services within the current infrastructure

2007 - finished

- Massive introduction of the **BENZINA Plus concept**
- First phase of new BENZINA (standard) concept
- Focus on services quality and marketing promotions
- Replacement of ~1/3 of partners on the filling stations

2008 - 2009

- Finalization of the **BENZINA Plus concept** realization including a marketing support (campaign)
- · Finalization of the BENZINA (standard) concept realization



BENZINA: 2008 network development via DOFO concept Target for the end of 2008 – 20 new DOFO stations



NOVINKY.CZ; 19.3.2008

The biggest retail chain of filling stations is going to expand into the market. The company offers to the non-branded sites (individual pumpers) to join the BENZINA brand in the form of a franchisee contract. "Franchising expansion should be another mean for a further improvement of the economic position of the company and should follow up to the last year success, when BENZINA grew in terms of fuel sales by approx 16% (like for like)", says Martin Durčák, the executive head of the company



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Summary: 2008 Key Projects Baseline for future growth

CAPEX Plan 2008

- 29% Refinery (incl. 100% CESKA RAFINERSKA), 53% Petrochemical (incl. 100% new Butadiene unit), 9% Retail, 4% Logistics.
- Total planned CAPEX for 2008 at a level of CZK 6.5bn, i.e. 32% increase y/y.
- Follow-up investment in an intensification of petrochemical units (increasing ethylene unit capacity toward a target of 544kt), construction of the new butadiene unit (completion planned in 2009), extractive distillation of benzene (completion by end 2008), processing of C5 surpluses, increase of polyolefin unit capacities.
- Investments in refinery conversion units bottom-of-barrel approach (modernization of LPG section of the FCC unit, increase of FCC propylene production).
- In retail, completion of current network rebranding, DODO/DOFO project expansion.

Efficiency improvements

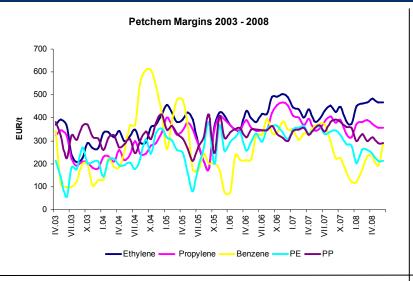
- Completion of the Corporate Governance changes.
- · Gaining full control over PARAMO and its integration into the current corporate structure.
- Sales channel optimization (completing UNIPETROL TRADE restructuring).
- Logistics strategy implementation cooperation with PKN ORLEN.
- Operational excellence in manufacturing and supply chain.
- FTEs (Staff) optimization (-4% 2008/2007).

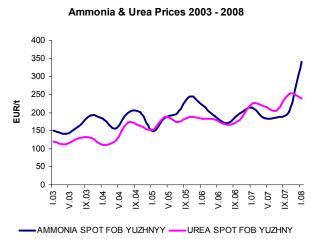
Strategies in the pipeline

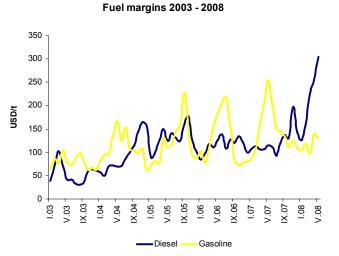
- Completion of strategies in the following fields:
 - polyolefins cooperation with PKN ORLEN
- energy
- R&D

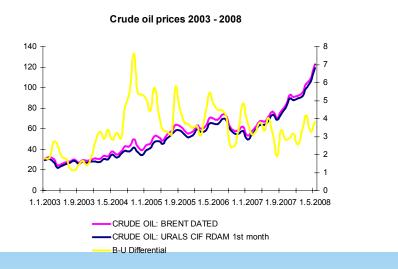


Long Term Cycle View ... where are we heading now? Petchem, agro, fuels and crude oil developments











Source: ICIS, PLATTS

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